IN CITY COUNCIL ABSENT:



2011 APR - 7 P 4: 29

- 1. Minutes of the City Council Meeting, March 28, 2011.
- 2. PUBLIC HEARING On the Application for Special Permit from Attorney Bergeron on behalf of Melanson Development Group, Inc. to expand the non-conforming use of the existing Walker house and barn located on 93 Framingham Rd, Order No. 11-1002853.
- 3. Communication from the Mayor re: transfer requests in the amount of \$54,927.00 from Undesignated into the following accounts for the purpose of funding the newly ratified agreement between the City of Marlborough and the New England Police Benevolent Association, Local 81:

Ų			,
\$39,040	12100001	50420	Police Officer
\$1,196	12100003	51342	Longevity
\$781	12100003	51410	First Responder
\$4,601	12100003	51440	Edu Incent
\$1,164	12100003	51450	Night Shift
\$2,632	12100003	51490	Holiday
\$1,440	12100003	51920	Sick Leave
\$489	12100003	50435	Specialist
\$149	12100003	51370	OT Celebration
\$199	12100003	51360	OT Training
\$2,214	12100003	51310	OT Reg
\$904	12100003	51320	OT Court
\$117	12100003	51329	On Call

- 4. Communication from the Mayor re: Personnel transfer in the amount of \$1,681.00 which moves funds from Medical Exams to Part-Time Senior Clerk to cover retroactive step increases as well as increased accruals in the department.
- 5. Communication from the Mayor re: Conservation Maintenance Funds transfer request in the amount of \$10,000.00 which moves funds from Undesignated to Conservation Trust fund as part of conditions of two special permits.
- 6. Communication from the Mayor re: Proposed Order for an Increase in FY11 Expenditures from the Public Safety Revolving fund from \$45,000.00 to \$75,000.00.
- 7. Communication from the Mayor re: Acceptance of Gift to the Conservation Commission in the amount of \$1,400.00 from the Butler Family Foundation.
- 8. Communication from Comptroller Tom Abel re: Electronic Real Estate Tax Bills.
- 9. Communication from Comptroller Tom Abel re: Disclosure Report for FY10 as required.
- 10. Communication from Planning Board Chair Barbara Fenby re: Proposed Zoning Ordinance Change, Retirement Community.
- 11. Application of Best Buy Stores, LP for renewal of Junk Dealer's license at 769 Donald Lynch Blvd.
- 12. Application of Sergey Yeghiyan, d/b/a C.T.C. Gold & Diamond Refinery for Junk Dealer's license at 149 Main St.
- 13. NStar Gas Co. Condensed Financial Return for yearend December 31, 2010.
- 14. Minutes, Planning Board Minutes, March 14, 2011.

# 15. CLAIMS:

- A. Linda DiBenedetto, 230 Hildreth St., other property damage
- B. Jeff Carchidi, 209 Simpson Rd., other property damage
- C. Claudette Mitchell, 3 Kelber Dr., other property damage
- D. Robert Seymour, 17 Kenney Lane, other property damage
- E. Jennifer Blair, 40 Memory Lane, pothole or other road defect
- F. New Horizons at Marlborough, 400 Hemenway St., residential mailbox claim 2(a)
- G. Sandra Dehart, 8 Turner Ridge Rd., other property damage
- H. Joseph Curley, 69 Sunshine Dr., other property damage
- I. Doris Maffioli, 118 Conrad Rd., other property damage
- J. Marcia Wilcox, 111 Conrad Rd., other property damage
- K. Seymour Sackler, 7 Barnard Rd., other property damage
- L. Susan Throckmoton, 20 Midland St., other property damage
- M. John Riley, 9 Turner Ridge Rd., other property damage
- N. Luiz Lott, 14 Calder St., residential mailbox claim 2(b)
- O. Thomas Czarkowski, 80 Conrad Rd., other property damage
- P. Ronald Demarco, 6 Libby Ave., other property damage
- Q. Charles & Barbara Doucette, 67 Pheasant Hill Rd., other property damage
- R. Peter & Robin Cohan, 2 Turner Ridge Rd., other property damage
- S. Silvino Paz, 76 Church St., other property damage
- T. Lisa McNally-Shahbazi, 3 Monroe Ave., residential mailbox claim 2(a) & other property damage
- U. Dean & Jennifer Vittum, 52 Fitzgerald Rd., other property damage
- V. Greg Barry, 120 Woodland Dr., residential mailbox claim 2(a)

# **REPORTS OF COMMITTEES:**

# **UNFINISHED BUSINESS:**

# From Urban Affairs Committee

16. Order No. 11-100-2806-1 & 11-100-2806-2 - Communication from City Council President Arthur Vigeant re: proposed amendment to the Zoning Ordinance. Steve Reid explained the rational for the proposed Zoning Ordinance amendment which is principally to eliminate confusion resulting from the floor layout restrictions requiring 66% of the living area in each unit in a retirement community to be located on the first floor. The change relaxes the mathematical calculation of how a property is oriented. According to Inspector Reid there is no effect on existing condos and no change to other Special Permit requirements. Councilors Vigeant and Delano expressed concerns regarding proper notification to the existing Retirement Communities and requested that the committee delay discussions until further feedback can be obtained from residents. Steve Reid provided verification that proper notice was sent. The Committee determined that the soonest the full Council could act on the order is April 25th due to advertising requirements. We are also waiting on an opinion from the Planning Board. This should allow adequate time to solicit further feedback from residents. **Recommendation of the Urban Affairs Committee is to approve the both orders 5-0.** 

# From Finance Committee

- 17. Order No. 11-1002844 Transfer \$9,000 from Unemployment to Retirement. The Finance Committee reviewed the Mayor's letter dated March 8, 2011 requesting the transfer of \$9,000 from the School Unemployment account to the City Retirement account to fund an employee's special military assessment benefits. Recommendation of the Finance Committee is to approve the transfer 5-0.
- 18. Order No. 11-1002845 Transfer \$35,000 from School Unemployment to City Unemployment. The Finance Committee reviewed the Mayor's letter dated March 8, 2011 requesting the transfer of \$35,000 from the School Unemployment account to the City Unemployment account to provide unemployment benefits for employees not funded in the original budget. Recommendation of the Finance Committee is to approve the transfer 5-0.
- 19. Order No. 11-1002846 Transfer \$51,000 from Undesignated Funds to Open Space Stabilization Account. The Finance Committee reviewed the Mayor's letter dated March 8, 2011 requesting the transfer of \$51,000 from the Undesignated Funds account to the Open Space Stabilization account. This transfer moves the City's wireless antennae receipts for fiscal year 2010 to the intended open space account. The Finance Committee assigned the following actions:
  - The Finance Committee questioned if all the 2010 and 2011 wireless antenna receipts had been collected. Provide the Finance Committee with a report detailing the list of wireless antenna providers and confirmation that their FY10 and FY11 receipts have been received by the city. Action: John Ghiloni
  - The Finance Committee requested that the Auditor provide the balances in all the stabilization account to all City Councilors for the next council meeting. Action: Diane Smith

**Recommendation of the Finance Committee is to approve the transfer 5-0.** 

- 20. Order No. 11-1002848 Increase Expenditure in Public Safety Revolving Fund. The Finance Committee reviewed the Mayor's letter dated March 10, 2011 requesting the increase in allowed annual expenditures from \$45,000 to \$75,000 in the FY11 Public Safety Revolving Training fund. The Finance Committee questioned whether the funds would be expended prior to June 30, 2011 and whether the Order required changing since the language implies "no more than \$45,000 shall be expended during FY11, unless otherwise authorized by the City Council and Mayor." Recommendation of the Finance Committee is to table the order 3-2 (Councilors Seymour and Delano opposed) pending additional clarification from the Mayor and Solicitor.
- 21. Order No. 11-1002830B Various DPW transfers for \$19,756.00 The Finance Committee reviewed the Mayor's letter dated February 24, 2011 requesting five transfers within the DPW budget. The Finance Committee approved four of the transfers on March 7, 2011. The fifth transfer was tabled due to insufficient funds in the Miscellaneous Hand/Power Tools line item to cover the transfer. The transfer was revised on March 8, 2011 to reduce the transfer to \$200.00 from Miscellaneous Hand/Power Tools to the Repair/Maintenance Equipment line item in the Forestry Department. Recommendation of the Finance Committee is to approve the transfer 5-0.

# From City Council

22. BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARLBOROUGH THAT THE CITY CODE OF THE CITY OF MARLBOROUGH, AS AMENDED, BE FURTHER AMENDED BY AMENDING CHAPTER 125, ENTITLED "PERSONNEL," AS FOLLOWS:

POSITION	EFFECTIVE DATE	MINIMUM 1 <sup>st</sup> 6 mos.	STEP 1 $2^{nd} 6 \mod s$ .	STEP 2 Next 12 mos.	MAXIMUM
Executive Director of Human Services	7/1/11	\$59,120.00	\$61,484.80	\$63,944.19	\$66,501.96
Human Services Manager	7/1/11	\$44,803.00	\$46,595.12	\$48,458.92	\$50,397.28
Council on Aging Program Man	7/1/11 ager	N/A	N/A	N/A	\$19,000.00

First Reading, suspended; Second Reading, adopted; Passage to Enroll, adopted; Passage to Ordain; adopted. OBJECTION TO PASSAGE IN ONE EVENING. (Councilor Ferro opposed to the passage in one evening) – TABLE UNTIL THE APRIL 11, 2011 CITY COUNCIL MEETING.



## CITY OF MARLBOROUGH OFFICE OF CITY CLERK Lisa M. Thomas 140 Main St. Marlborough, MA 01752 (508) 460-3775 FAX (508) 460-3723 MARCH 28, 2011

Regular meeting of the City Council held on Monday, MARCH 28, 2011 at 8:00 p.m. in City Council Chambers, City Hall. City Councilors present: Ossing, Vigeant, Pope, Levy, Delano, Ferro, Elder, Tunnera, Seymour, Clancy and Landers. Meeting adjourned at 9:08 PM.

ORDERED: That the minutes of the City Council Meeting MARCH 14, 2011, FILE; adopted.

- ORDERED: That the DPW transfer requests as follows with explanations noted on the spreadsheet:
  - Transfer in the amount of \$5,600.00 from Sewer-Assistant Commissioner to Water-Temporary Part-Time.
  - Transfer in the amount of \$10,000.00 from Water-Equipment Operators to Water-Maintenance Trenches.
  - Transfer in the amount of \$10,000.00 from Streets-Equipment Operators to Streets-Highway Construction Materials.
  - Transfer in the amount of \$15,000.00 from Repair Shop-Motor Equipment Repairmen to Repair Shop-Rep./Maint. Supplies-Veh.
  - Transfer in the amount of \$1,600.00 from Repair Shop-Motor Equipment Repairmen to Repair Shop-Temporary Part-Time, refer to FINANCE COMMITTEE; adopted.

				CITY OF MA	RLBOROUGH			······································	
				BUDGET T	RANSFERS				
	DEPT	PUBLIC V	VORKS			FISCAL YE	EAR:	2011	
		FROM AC	COUNT			TO ACCOL	INT	- 1 · · · · · · · · · · · · · · · · · ·	
Available									Available
Balance	Amount	Org Code	Object	Account Description:	Amount	Org Code	Object	Account Description:	Balance
		1		Sewer-				Water-	
\$50,504	\$5,600	60080001	50630	Assistant Commissioner	\$5,600	61090003	51240	Temporary Part Time	\$30
	Reason:	Money ava	lable due to	pretirement.		Projected o	ost to com	plete FY11. Includes	
								fice coverage for billing office	
						and summe	er help utilla	zed to paint hydrants.	
				Water-	The second second			Water-	
\$193,420	\$10,000	61090001	50740	Equipment Operators	\$10,000	61090006	54620	Maintenance Trenches	\$14
Money			foney available due to temporary vacancy.			Funds needed to repair trench areas			
				resulting fro					
	· · · · ·					sewer block	kages.		
				Streets-				Streets-	
\$215,079	\$10,000	14001303	50740	Equipment Operators	\$10,000	14001305	55310	Highway Constr. Materials	\$12,318
		Money avai	lable due to	Worker's Compensation.		Repair of ro	adway defi	clencies throughout	
						city.			
	1		· · · · · · · · · · · · · · · · · · ·	Repair Shop-			, h.,	Repair Shop-	
\$55,660	\$15,000	14001403	50745	Motor Equipment Repairmen	\$15,000	14001406	54810	Rep./Maint. Supplies-Veh.	\$187
Mone		Money avai	Money available due to temporary vacancy.			Anticipated	funds need	ded to purchase supplies	1
						for vehicle r	epairs for re	emainder of fiscal year.	
	(			Repair Shop-				Repair Shop-	internet and
\$55,660	\$1,600	14001403	50745	Motor Equipment Repairmen	\$1,600	14001403	51240	Temporary Part Time	\$1,400
		Money avai	lable due to	temporary vacancy.		Funds need	Funds needed to complete FY 11 Assabet Valley		
	12					High Schoo	Co-Op St	udent & Summer Help Program	ns.

EDOM.

ORDERED: That the Police transfer request in the amount of \$15,069.60 which moves funds from Unemployment to Sick Leave and \$8,204.56 which moves funds from Unemployment to Principal Clerk necessary to pay unbudgeted benefits associated with an employee's retirement, refer to FINANCE COMMITTEE; adopted.

\$23,274.16
\$15,069.60
\$8,204.56

MOTION made by Councilor Ossing to refer to Finance Committee - **DOES NOT CARRY**. MOTION made by Councilor Delano to approve \$1,467.50 and refer to Finance Committee - **DOES NOT CARRY**.

ORDERED: That the transfer request in the amount of \$2,935.00 which moves funds from Director Elderly to Principal Clerk to fund the Principal Clerk position for the remainder of FY11, **APPROVED**; adopted. FROM:

 Acct. #15410001-50190
 \$2,935.00

 Director Elderly
 TO:

 Acct. # 15410002-50520
 \$2,935.00

 Principal Clerk
 \$2,935.00

- ORDERED: That the FY11 Mass Decontamination Unit Grant awarded to the Fire Department in the amount of \$2,500.00 which will facilitate the field deployment, training and operational readiness of a mobile Mass Decontamination Unit to enhance protection of local hospitals during any public health emergent situation, to be uses for purposes outlined in MGL, Chapter 44, Sections 53A, **APPROVED**; adopted.
- ORDERED: That the reappointments of Dorothy Hodgson, Rita Connors and Brenda Costa and appointment of Marie Elwood to the Council on Aging Board of Directors for fouryear terms expiring the first Monday in May 2015, refer to **PERSONNEL COMMITTEE**; adopted.
- ORDERED: That the reappointment of William Short to the Registrar of Voters for a threeyear term from date of confirmation, refer to **PERSONNEL COMMITTEE**; adopted.
- ORDERED: That the Communication from Attorney Valeriani on behalf of Verizon Wireless, re: request to extend time limitations to permit, construct, operate and maintain a Wireless Communication Facility consisting of a 130' antenna-monopole-tower at 800 Bolton St. to June 7, 2011 at 11:00 PM, **APPROVED**; adopted.
- ORDERED: That the Minutes, Board of Assessors, March 11, 2011, FILE; adopted.
- ORDERED: That the Minutes, Planning Board, February 28, 2011, FILE; adopted.

ORDERED: That the following CLAIMS, refer to the LEGAL DEPARTMENT; adopted.

- A. Vicki Emerson, 72 Hillcrest Rd., other property damage
- B. Robert Ober, 35 Onamog St., residential mailbox claim 2(a)
- C. Ryan Nickerson, Attorney Leone, 1101 Worcester Rd., Framingham, on behalf of Ryan Nickerson, personal injury (previously submitted on February 14, 2011 agenda)
- D. Karin Kirby, 44 Minehan Ln., residential mailbox
- E. Maria Batitsta, 115 Howe St., other property damage
- F. Donald Randolph, 587 Elm St., other property damage
- G. Anthony Trio, 323 Simpson Rd., other property damage
- H. Paul Morin, 32 Gunnar Dr., other property damage
- I. Bart & Ida Frullo, 6 Jefferson St., other property damage
- J. Robert Mele, 31 Vine St., other property damage
- K. Bernard Gaibisso, 3 Akroyd St., other property damage
- L. Mary Aykanian, 27 Oakcrest Ave., residential mailbox claim 2(b)
- M. Robert Plaza, 66 Farrington Ln., residential mailbox claim 2(a)
- N. Mary-Elaine McGinn, 83 Lincoln St., other property damage
- O. Francis McCarthy, 114 Leoleis Dr., other property damage
- P. Diane Horvath, 36 Hildreth St., other property damage
- Q. Christine Sheehan, 222 Liberty St., other property damage
- R. Agnes Kevit, 96 Mechanic St., other property damage
- S. Seanna & Frank Lombardo, 162 Prospect St., other property damage
- T. Rachel Zu & David Young, 70 Robert Rd., other property damage

Reports of Committees:

Councilor Levy reported the following out of the Urban Affairs Committee:

**Order No. 11-100-2806-1 & 11-100-2806-2** - **Communication from City Council President Arthur Vigeant re: proposed amendment to the Zoning Ordinance.** Steve Reid explained the rational for the proposed Zoning Ordinance amendment which is principally to eliminate confusion resulting from the floor layout restrictions requiring 66% of the living area in each unit in a retirement community to be located on the first floor. The change relaxes the mathematical calculation of how a property is oriented. According to Inspector Reid there is no effect on existing condos and no change to other Special Permit requirements. Councilors Vigeant and Delano expressed concerns regarding proper notification to the existing Retirement Communities and requested that the committee delay discussions until further feedback can be obtained from residents. Steve Reid provided verification that proper notice was sent. The Committee determined that the soonest the full Council could act on the order is April 25th due to advertising requirements. We are also waiting on an opinion from the Planning Board. This should allow adequate time to solicit further feedback from residents. **Recommendation of the Urban Affairs Committee is to approve the both orders 5-0.**  Councilor Ossing reported the following out of the Finance Committee:

**Order No. 11-1002844 – Transfer \$9,000 from Unemployment to Retirement**. The Finance Committee reviewed the Mayor's letter dated March 8, 2011 requesting the transfer of \$9,000 from the School Unemployment account to the City Retirement account to fund an employee's special military assessment benefits. Recommendation of the Finance Committee is to approve the transfer 5-0.

**Order No. 11-1002845** – **Transfer \$35,000 from School Unemployment to City Unemployment**. The Finance Committee reviewed the Mayor's letter dated March 8, 2011 requesting the transfer of \$35,000 from the School Unemployment account to the City Unemployment account to provide unemployment benefits for employees not funded in the original budget. Recommendation of the Finance Committee is to approve the transfer 5-0.

**Order No. 11-1002846 – Transfer \$51,000 from Undesignated Funds to Open Space Stabilization Account**. The Finance Committee reviewed the Mayor's letter dated March 8, 2011 requesting the transfer of \$51,000 from the Undesignated Funds account to the Open Space Stabilization account. This transfer moves the City's wireless antennae receipts for fiscal year 2010 to the intended open space account. The Finance Committee assigned the following actions:

- The Finance Committee questioned if all the 2010 and 2011 wireless antenna receipts had been collected. Provide the Finance Committee with a report detailing the list of wireless antenna providers and confirmation that their FY10 and FY11 receipts have been received by the city. Action: John Ghiloni
- The Finance Committee requested that the Auditor provide the balances in all the stabilization account to all City Councilors for the next council meeting. Action: Diane Smith

## **Recommendation of the Finance Committee is to approve the transfer 5-0.**

**Order No. 11-1002848** – **Increase Expenditure in Public Safety Revolving Fund.** The Finance Committee reviewed the Mayor's letter dated March 10, 2011 requesting the increase in allowed annual expenditures from \$45,000 to \$75,000 in the FY11 Public Safety Revolving Training fund. The Finance Committee questioned whether the funds would be expended prior to June 30, 2011 and whether the Order required changing since the language implies "no more than \$45,000 shall be expended during FY11, **unless otherwise authorized by the City Council and Mayor." Recommendation of the Finance Committee is to table the order 3-2 (Councilors Seymour and Delano opposed) pending additional clarification from the Mayor and Solicitor**.

**Order No. 11-1002830** – **Various DPW transfers for \$19,756.00.** The Finance Committee reviewed the Mayor's letter dated February 24, 2011 requesting five transfers within the DPW budget. The Finance Committee approved four of the transfers on March 7, 2011. <u>The fifth transfer was tabled due to insufficient funds in the Miscellaneous Hand/Power Tools line item to cover the transfer</u>. The transfer was revised on March 8, 2011 to reduce the transfer to \$200.00 from Miscellaneous Hand/Power Tools to the Repair/Maintenance Equipment line item in the Forestry Department. **Recommendation of the Finance Committee is to approve the transfer 5-0**.

# Councilor Clancy orally reported the following out of the Public Services Committee under Suspension of the Rules:

**Order No. 11-1002837** - Chairman requests removal of the Application for Taxi License, MetroWest Taxi, John St.Martin, 212 Sudbury Street.

### Chairman Clancy:

I received an email from Building Inspector Reid on March 22, 2011 that the property in question is located in an RR Residential Zoning district. A taxi service is not listed in the zoning code as a customary home occupation.

I would recommend that the application be removed from committee – that the applicant be advised that the use is not permitted at the property in question and further that the application fee be returned to the applicant.

Councilor Ferro had questions pertinent to another taxi service operating in his ward and wanted to ensure that all taxi/livery services are reviewed under the same guidelines.

MOTION made to table – CARRIES.

### Suspension of the Rules requested - granted

ORDERED: That pursuant to Chapter 44, section 31D of the General Laws of the Commonwealth of Massachusetts, which authorizes the City to incur liability and make expenditures for any fiscal year in excess of appropriation for snow and ice removal, the City Council of the City of Marlborough, upon the recommendation of the Mayor, approves expenditures of \$1,750,000.00 in excess of available appropriation for snow and ice removal for fiscal year 2011, **APPROVED**; adopted.

### Suspension of the Rules requested - granted

ORDERED: That the City of Marlborough, as part their the Green Communities designation, has been awarded five Big Belly solar compactors and as outlined in MGL Chapter 44, Section 53A <sup>1</sup>/<sub>2</sub> must be accepted by City Council and installed no later than April 15, 2011, **APPROVED**; adopted.

### Suspension of the Rules requested - granted

- ORDERED: That the Fluoridation Equipment Upgrades for the Millham Water Treatment Plant grant in the amount of \$13,000.00 which provides funds for upgrades to water fluoride equipment at the Millham Water Treatment Plant to be used as outlined in accordance to MGL, Chapter 44, Section 53A, **APPROVED**; adopted.
- ORDERED: That the Public Facility transfer requests in the amounts of \$16,000.00 and \$10,000.00 which moves funds from Custodian to Additional Gross Overtime and Building Maintenance Craftsman to Principal Clerk respectively for overtime associated with snow removal operations, **APPROVED**; adopted. FROM:

Acct. # 11920003-50560	\$16,000.00
Custodian	
Acct. # 11920001-50292	\$10,000.00
Building Maintenance Craftsman	
TO:	
Acct. # 11920003-51300	\$16,000.00
Additional Gross OT	
Acct. # 11920002-50520	\$10,000.00
Principal Clerk	

ORDERED: That the DPW intra-transfers as follows with explanations noted on the spreadsheet, **APPROVED**; adopted.

Transfer in the amount of \$706.00 from Assistant Commissioner to Principal Clerk. Transfer in the amount of \$3,500.00 from Chief Treatment Operator to Overtime-Regular-EWTP.

Transfer in the amount of \$1,600.00 from Equipment Operators - Streets to Dispatcher. Transfer in the amount of \$13,200.00 from Equipment Operators - Streets to Overtime-Regular.

				CITY OF MAR	RLBOROUGH				
				BUDGET TF	RANSFERS				
	DEPT:	PUBLIC V	NORKS		· · · · · · · · · · · · · · · · · · ·	FISCAL YE	EAR:	2011	
		FROM ACC	COUNT:			TO ACCOL	JNT:		
Available									Available
Balance	Amount	Org Code	Object	Account Description:	Amount	Org Code	Object	Account Description:	Balance
\$50,505	\$706	60080001	50630	Assistant Commissioner	\$706	14001002	50520	Principal Clerk	\$14,36
****	Reason: Money available due to retirement	retirement		Insufficient funds transferred to cover retroactive					
				· · · · · · · · · · · · · · · · · · ·		step increa	ases		
\$48,394	\$3,500	60081001	50910	Chief Treatment Plant Operator	\$3,500	60081003	51310	Overtime-Regular-EWTP	\$5,679
	Reason:	Money available due to WC case				Higher than	expected	use associated with	
						major syste	em repairs.		
\$273,616	\$1,600	14001303	50740	Equipment Operators - Streets	\$1,600	14001303	50790	Dispatcher	\$11,565
F	Reason:	Money avai	Money available due to WC case			Insufficient funds transferred to cover retroactive			
						step increa	ises.		
\$273,616	\$13,200	14001303	50740	Equipment Operators - Streets	\$13,200	14001303	51310	Overtime-Regular	\$9,588
	Reason:	Money avai	lable due to	WC case		Supplemental funding required to cover year			
						end cost ba	ised on 3-y	ear average.	

- ORDERED: That the FY09 State and Tribal Grant (STAG) awarded to the City of Marlborough in the amount of \$485,000.00 which provides reimbursement monies for the design and construction of upgrades to the Westerly Wastewater Treatment facility to be used as outlined in MGL, Chapter 44, Section 53A, **APPROVED**; adopted.
- MOTION made by Councilor Elder to delete the words" for the first time" in Section 2, CARRIES.
- ORDERED: That a petition to the General Court, accompanied by a bill for a special law relating to the city of Marlborough to be filed with an attested copy of this order, be, and hereby is, approved under Clause (1) of Section 8 of Article 2, as amended, of the Amendments to the Constitution of the Commonwealth of Massachusetts, to the end that legislation be adopted precisely as follows, except for clerical or editorial changes of form only:-

# AN ACT RESTRICTING RETIREMENT AND INSURANCE BENEFITS FOR CERTAIN CITY COUNCILORS IN THE CITY OF MARLBOROUGH

**Be it enacted** by the Senate and House of Representatives in General Court assembled, and by the authority of the same, as follows:

**SECTION 1.** Notwithstanding clause (vi) of paragraph (2)(a) of section three of chapter thirty- two of the General Laws or any other general or special law to the contrary, a person who for the first time, at the municipal election scheduled for November 1, 2011 or at any election thereafter, is elected by popular vote to the position of city councilor in the city of Marlborough shall not be eligible for membership in the Marlborough Contributory Retirement System as a member in service as defined in clause (i) of paragraph (1) (a) of the said section three; provided, however, that if a person so elected is, prior to November 1, 2011, already a member of the Marlborough Contributory Retirement System, said election shall not affect such person's membership.

**SECTION 2.** Notwithstanding section 2 of chapter thirty-two B of the General Laws or any other general or special law to the contrary, a person who for the first time, at the municipal election scheduled for November 1, 2011 or at any election thereafter, is elected by popular vote to the position of city councilor in the city of Marlborough shall not be eligible to participate in a plan of group life insurance, group accidental death and dismemberment insurance, or group general or blanket hospital, surgical, medical, dental and other health insurance, as provided by and through the city of Marlborough; provided, however, that if a person so elected is, prior to November 1, 2011, already a participant in a plan of group life insurance, group accidental death and dismemberment insurance, or group general or blanket hospital, surgical, medical, dental and other health insurance, as provided by and through the city of Marlborough; provided is participant in a plan of group life insurance, group accidental death and dismemberment insurance, or group general or blanket hospital, surgical, medical, dental and other health insurance, as provided by and through the city of Marlborough, said election shall not affect such person's participation.

8

**SECTION 3.** Nothing in or resulting from this act shall affect any person who, as of November 1, 2011, is already serving in the position of city councilor in the city of Marlborough and who is re-elected by popular vote to that position at the municipal election scheduled for November 1, 2011 or at any election thereafter.

SECTION 4. This act shall take effect upon its passage, TABLED; adopted.

# MOTION made by Councilor Ferro to table – DOES NOT CARRY BY A ROLL CALL VOTE OF 1 YEAS AND 10 NAYS.

### Yeas: Ferro

Nays: Delano, Elder, Tunnera, Seymour, Clancy, Landers, Ossing, Pope, Vigeant and Levy

MOTION made by Councilor Levy to delete the words "precisely" and "except for clerical and editorial changes only" in the following paragraph - **CARRIES** 

That a petition to the General Court, accompanied by a bill for a special law relating to the city of Marlborough to be filed with an attested copy of this order, be, and hereby is, approved under Clause (1) of Section 8 of Article 2, as amended, of the Amendments to the Constitution of the Commonwealth of Massachusetts, to the end that legislation be adopted precisely as follows, except for clerical or editorial changes of form only:

# SO THAT THE PETITION READS AS FOLLOWS:

ORDERED: That a petition to the General Court, accompanied by a bill for a special law relating to the city of Marlborough to be filed with an attested copy of this order, be, and hereby is, approved under Clause (1) of Section 8 of Article 2, as amended, of the Amendments to the Constitution of the Commonwealth of Massachusetts, to the end that legislation be adopted as follows:

Section 1. Notwithstanding Section 17 of Chapter 138 of the General Laws, the licensing authority of the City of Marlborough may grant an additional license for the sale of all alcoholic beverages not to be drunk on the premises under Section 15 of said Chapter 138 to the Rick Lombardi and Julie Lombardi, d/b/a The Vin Bin, located at 91 Main Street, Marlborough, MA. The license shall be subject to all of said Chapter 138 except said Section 17. Upon the approval of said license, the applicants shall surrender their current license for the sale of wines and malt beverages to the licensing authority.

Section 2. The licensing authority shall not approve the transfer of the license to any other location but it may grant the license to a new applicant at the same location if the applicant files with the licensing authority a letter from the department of revenue indicating that the license is in good standing with the department and that all applicable taxes have been paid.

Section 3. If the license granted under this act is cancelled, revoked or no longer in use, it shall be returned physically with all of the legal rights, privileges and restrictions pertaining thereto to the licensing authority, which may then grant the license to a new applicant at the same location and under the same conditions as specified in this act.

Section 4. This act shall take effect upon its passage, **APPROVED**; adopted.

ORDERED: BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARLBOROUGH THAT THE CODE OF THE CITY OF MARLBOROUGH, AS AMENDED, BE FURTHER AMENDED BY DELETING IN THEIR ENTIRETY SECTIONS 557-1 (PERMIT REQUIRED), 557-2 (FENCES OR BARRIERS REQUIRED), 557-3 (INSPECTION REQUIRED), 557-4 (EXEMPTIONS), 557-5 (COMPLIANCE), AND 557-6 (VIOLATIONS AND PENALTIES) OF CHAPTER 557, AND ADDING THE FOLLOWING NEW PARAGRAPH TO THE SECTION OF CHAPTER 557 ENTITLED "GENERAL REFERENCES":

Commonwealth of Massachusetts State Building Code, as amended (See 780 CMR) **APPROVED**; adopted.

First Reading, suspended; Second Reading, adopted; Passage to Enroll, adopted; Passage to Ordain; adopted. No objection to passage in one evening.

ORDERED: BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARLBOROUGH THAT THE CITY CODE OF THE CITY OF MARLBOROUGH, AS AMENDED, BE FURTHER AMENDED BY AMENDING CHAPTER 125, ENTITLED "PERSONNEL," AS FOLLOWS:

POSITION	EFFECTIVE DATE	MINIMUM 1 <sup>st</sup> 6 mos.	STEP 1 2 <sup>nd</sup> 6 mos.	STEP 2 Next 12 mos.	MAXIMUM
Executive Director of Human Servi	7/1/11 ces	\$59,120.00	\$61,484.80	\$63,944.19	\$66,501.96
Human Services Man	7/1/11 ager	\$44,803.00	\$46,595.12	\$48,458.92	\$50,397.28
Council on Aging Progra	7/1/11 m Manager	N/A	N/A	N/A	\$19,000.00

First Reading, suspended; Second Reading, adopted; Passage to Enroll, adopted; Passage to Ordain; adopted. OBJECTION TO PASSAGE IN ONE EVENING. (Ferro opposed to passage in one evening) – TABLE UNTIL THE APRIL 11, 2011 CITY COUNCIL MEETING.

ORDERED: There being no further business, the regular meeting of the City Council is herewith adjourned at 9:08 p.m.

9

# IN CITY COUNCIL



Marlborough, Mass.,----

MARCH 14, 2011

ORDERED:

That there being no objection thereto set **MONDAY**, **APRIL 11**, **2011** as date for a **PUBLIC HEARING** on the Application for Special Permit from Attorney Bergeron on behalf of Melanson Development Group, Inc. to expand the non-conforming use of the existing Walker house and barn located on 93 Framingham Rd., be and is herewith refer to **URBAN AFFAIRS COMMITTEE AND ADVERTISE**.

ADOPTED

ORDER 11-1002853

### Certification Required Under Chapter 79 of the Acts of 2006 Application for Special Permit 3-14-11 – ORDER #11-1002853

Application for Special Permit from Attorney Arthur Bergeron on behalf of Melanson Development Group Inc., to expand the non-conforming use of the existing WALKER HOUSE and BARN located at 93 Framingham Road in Marlborough, Massachusetts. REFER TO URBAN AFFAIRS, ADVERTISE PUBLIC HEARING PUBLIC HEARING: APRIL 11, 2011

Dear Honorable President Arthur Vigeant and Members of the Marlborough City Council:

Please enter the following statement into the record of the Public Hearing scheduled on April 11, 2011 on application for Special Permit submitted Attorney Arthur Bergeron on behalf of Melanson Development Group above-referenced:

I am unable to attend tonight's public hearing on the application for a Special Permit by Melanson Development Group, Inc., to expand the non-conforming use of the existing WALKER HOUSE and BARN located at 93 Framingham Road in Marlborough, Massachusetts. However, please be advised that I wish to be able to take advantage of the procedure set forth in MGL c. 39, § 23D, previously approved by Order of the Marlborough City Council, which would authorize me to vote on the special permit application at a later City Council meeting, so long as I have certified in writing prior to such vote that I examined all evidence received at tonight's public hearing. I intend to watch the videotape of the public hearing in the very near future, and in any event prior to any vote on the special permit application.

Therefore, if it is your desire to close the public hearing tonight, I would respectfully request that the closure be conditioned on my having submitted to the City Council, in the very near future, the written certification that I have examined all evidence received at tonight's public hearing. Thank you for your consideration.

Very truly yours,

aner ward Edward J. Clancy

Ward Six City Councilor



Nancy E. Stevens MAYOR

Krista I. Holmi EXECUTIVE AIDE

Katherine M. LaRose EXECUTIVE SECRETARY

April 6, 2011

Arthur G. Vigeant, President Marlborough City Council City Hall, 140 Main Street Marlborough, MA 01752

Honorable President Vigeant and Councilors:

I am submitting for your approval a transfer in the amount of \$54,927 from account number 10000- 35900 (Undesignated) into the following accounts:

Tel. (508) 460-3770 Facsimile (508) 460-3698 TDD (508) 460-3610

\$39,040 into account number 12100001-50420 (Police Officer) \$1,196 into account number 12100003-51342 (Longevity) \$781 into account number 12100003-51410 (First Responder) \$4.601 into account number 12100003-51440 (Edu Incent) \$1,164 into account number 12100003-51450 (Night Shift) \$2,632 into account number 12100003-51490 (Holiday) \$1,440 into account number 12100003-51920 (Sick Leave) \$489 into account number 12100003-50435 (Specialist) \$149 into account number 12100003-51370 (OT Celebration) \$199 into account number 12100003-51360 (OT Training) \$2,214 into account number 12100003-51310 (OT Reg) \$904 into account number 12100003-51320 (OT Court) \$117 into account number 12100003-51329 (On Call)

The transfer will fund the newly ratified agreement between the City of Marlborough and the New England Police Benevolent Association, Local 81.

As always, please feel free to call with any questions or concerns.

Sincerely

Nancy É. Stevens Mayor

Enclosure

# **TRANSFER REQUEST**

		FROM ACCOUNT	F	TO ACC	COUNT				
AVAILABLE BALANCE	AMOUNT	ORG C OBJECT	ACCOUNT DESCRIP	AMOUN	NT	ORG CODE	OBJECT	ACCOUNT DESCRIP	AMOUNT AVAIL
		Undesignated Fund					Police		
\$ 1,408,278.00	)\$ 54,927	7 10000 3590	00 Undesignated Fund	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	39,040 1,196 781 4,601 1,164 2,632 1,440 489 149 199 2,214 904 117	12100003 12100003 12100003 12100003 12100003 12100003 12100003 12100003 12100003 12100003	51342 51410 51440 51450 51490 51920 50435 51370 51360 51310 51320	Police Officer Longevity First Responder Edu Incent Night Shift Holiday Sick Leave Specialist OT Celebration OT Training OT Reg OT Court On Call	

\$ 54,927

Reason To Fund Patrol Union Contract See Attached request Mayor

City of Marlborough Office of the Mayor 2:59 140 Main Street

Nancy E. Stevens MAYOR

Krista I. Holmi EXECUTIVE AIDE

Marlborough, Massachusetts 01752 Tel. (508) 460-3770 Facsimile (508) 460-3698 TDD (508) 460-3610

Katherine M. LaRose EXECUTIVE SECRETARY

April 1, 2011

Arthur G. Vigeant, President Marlborough City Council City Hall, 140 Main Street Marlborough, MA 01752

**RE: Transfer Request – Personnel** 

Honorable President Vigeant and Councilors:

Attached for your approval is the following transfer request:

Transfer in the amount of \$1,681.00 moving funds from account number 11520004-53010 (Medical Exams) to account number 1150002-50401 (Part-time Senior Clerk).

The transfer is necessary to cover retroactive step increases as well as increased vacation accruals in the department.

As always, please feel free to contact me with any questions or concerns.

Sincerely,

Nancy E. Stevens Mayor

Enclosure

				TRANSFE	R REQUEST				
	Personnel					FISCAL YEA	AR:	2011	
Available		FROM ACCOL	JNT:			TO ACCOUN	NT:		Available
Balance	Amount	Org Code	Object	Account Description:	Amount	Org Code	Object	Account Description:	Balance
\$4,966	\$1,681.00	11520004	53010	Medical Exams	\$1,681.00	11520002 -	50401	Part Time Senior Clerk	\$4,043
	Reason:		or increased	lue to a retroactive step vacation accruals within					
					Department He	ad signature	Dai	ne Bur	* by
								4 [4 [ 11	0



City of Marlborough Office of the Mayor CITYO CITY O

Nancy E. Stevens MAYOR

Krista I. Holmi EXECUTIVE AIDE

140 Main Street 2011 AFR - 7 Marlborough, Massachusetts 01752 Tel. (508) 460-3770 Facsimile (508) 460-3698 TDD (508) 460-3610

Katherine M. GaRose EXECUTIVE SECRETARY

April 7, 2011

Arthur G. Vigeant, President Marlborough City Council City Hall 140 Main Street Marlborough, MA 01752

Re: Transfer of Conservation Maintenance Funds

Honorable President Vigeant and Councilors:

As outlined in the attached memo from City Auditor Diane Smith, I have enclosed a budget transfer request in the amount of \$10,000.00 moving funds from Account No. 10000-35900 (Undesignated Funds) to Account No. 84500-48300 (Conservation Trust Fund).

The enclosed memo from Conservation Officer Priscilla Ryder provides details on the two checks, each in the amount of \$5,000, which were received by the City as part of the conditions of two special permits.

As outlined in MGL, Chapter 44, Section 53, all monies received by the City in the general fund can only be expended by appropriation. I am recommending that the City Council approve the attached transfer, which moves funds from Undesignated to the Conservation Trust Fund, so the monies may be utilized for their intended purposes.

As always, please feel free to call with any questions or concerns.

Sincerely,

Nancy E. Stevens Mayor

Enclosures



CITY OF MARLBOROUGH Office of the City Auditor 140 Main St. Marlborough, MA 01752

April 4, 2011

# MEMORANDUM

- TO: Mayor Nancy E. Stevens
- FROM: Diane Smith, City Auditor

**RE:** Conservation Maintenance Fund Receipts

The City has received \$10,000.00 in conservation maintenance receipts. Per M.G.L. Ch 44 Sec. 53 all monies received by the City belongs to the general fund and can only be expended by appropriation. A transfer request should be submitted to the City Council moving \$10,000.00 from Free Cash to the Conservation Trust Fund for this was the intent of these monies per the condition of the special permits.

Please contact this office if you should have any further questions regarding this information.

CC: Thomas Abel, Comptroller/Treasurer



# City of Marlborough Conservation Commission

140 Main Street Marlborough, Massachusetts 01752 Tel. (508) 460-3768 Facsimile (508) 460-3747 Edward Clancy – Chairman Dennis Demers Michele Higgins Lawrence Roy John Skarin Allan White David Williams Priscilla Ryder Conservation Officer

### MEMORANDUM

Mayor Nancy Stevens
Mayor Nancy Stevens Priscilla Ryder, Conservation Officer
April 4, 2011
Conservation Maintenance Fund receipts

As required by the Planning Board Special Permit for two open space developments, I have received two checks, each in the amount of \$5,000 to be deposited in the Conservation Maintenance Fund. These two receipts which total \$10,000 are detailed as follows:

- 1. A receipt of \$5,000 from the Fafard Real Estate Company Inc. has been provided as a requirement of the Open Space Development Planning Board special permit for the Forest Grove Subdivision. The Open Space property has already been accepted by the city and can be accessed off of Ewald Ave. It is adjacent to and now part of the Ghiloni Park and State forest trail system off Concord Rd.
- 2. A receipt of \$5,000 from Avidia Bank has been provided as a requirement of the Open Space Development Planning Board special permit for the Forest Trails subdivision off Concord Rd. The funds are for the future maintenance of the open space property to be accepted this year by the City as part of this subdivision. This property abuts the Desert Natural Area conservation land off Concord Rd.

The Conservation Maintenance Fund was established to provide funds for the maintenance of conservation land parcels throughout the city. This account has received receipts over the years from Open Space Developments as required by the Open Space Developments ordinance rules through the Planning Board. Residents have also made donations to this fund to advance conservation related projects. The Commission uses this fund to hire summer interns to do trail maintenance and education, for field and trail maintenance work, to buy supplies for kiosks, bridges and for signage.

If you have any questions on the above, please contact me.

Thank you!

			TRANSFE	R REQUEST			
					FISCAL YEAR: 2	2011	
Available		FROM ACCOUNT:			TO ACCOUNT:		Available
Balance	Amount	Org Code Object	Account Description:	Amount	Org Code Obje	ect Account Description:	Balance
\$1,408,278	\$10,000.00	<u>10000</u> - <u>35900</u>	Undesignated Funds	\$10,000.00	<u>84500</u> - <u>48</u>	300 Conservation Trust Fund	\$3,457
	Reason:		on maintenance payments				

received by the City to the Conservation Trust Fund

<u>Benchmark Engineering Corp</u>FILE COPY

Planning, Engineering and Surveying 120 Quarry Drive Milford, Massachusetts 01757

Telephone:	508 881-0601
Facsimile:	508 881-0625

~

Ms. Priscilla Ryder Conservation Officer 140 Main Street, City Hall Marlborough, MA 01752

Re: City Conservation Maintenance Fund Forest Grove

27 October 2010

Dear Ms. Ryder:

Pursuant to the Open Space Development Special Permit condition # 15 for "Forest Grove", enclosed please find a check for the amount of five thousand dollars (\$5,000.00) to meet this requirement.

Please do not hesitate to contact this office with any questions you may have regarding this matter.

Sincerely, lean

Donald Seaberg Project Manager

Cc; Planning Board Building Commissioner City Engineer

YOUCHER
PO /
TENDOR
ACCT - 10093 - 48001
-MOUNT \$5,00000
URICE EXT
APPROVED: Stisully My
(DEPT. HEAD

www.benchmarkengineeringcorp.com

FRE BUILDING CO., INC.

DATE	INVOICE	NO		DESCR	IPTION			INVOICE.	AMOUNT
10-01-10	093010	PERMIT	r cond	15		5000.0	0	.00	5000.00
CHECK 10-		CHECK	77681	TOTAL	> 5000.	0.0	.00		00.00
DATE 10-0	1 01-10	NUMBER			ETAIN FOR YOUR				
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E BUILDIN QUARRY DRIV FORD, MA 017.	G <b>CO., I</b> N E	v <b>C.</b>			DĂTE	Sovereign Bi Holliston Bra Holliston, Ma 2010	ank nch 01746 CHECK NO.		AMOUNT

LAW OFFICES OF

**JOSEPH J. CONNOLLY** 

# FILE COPY

74 MAIN STREET MARLBOROUGH, MASSACHUSETTS 01752

> TELEPHONE (508) 485-4488 TELEFAX (508) 624-4110

dburger@jconnollyesq.com

October 8, 2010

IN HAND

JOSEPH J. CONNOLLY

DANIEL J. BURGER\*

\*also admitted in NH

Priscilla Ryder Marlborough Conservation Commission 140 Main Street Marlborough, MA 01752

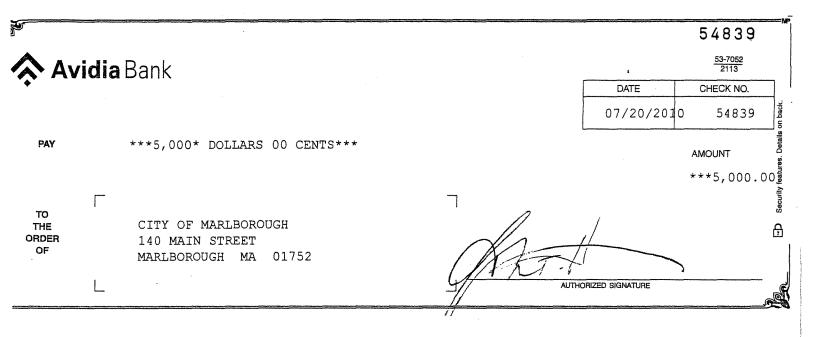
Re: Mosher Lane, Marlborough, MA

Dear Ms. Ryder:

Enclosed please find a check in the amount of \$5,000.00, payable to the City of Marlborough. This money represents the money that is required to be paid to the City in connection with Section 3 of the Decision and Conditions of the Special Permit granted by the Planning Board of the City of Marlborough.

If you have any questions, please do not hesitate to contact me.

•	Very truly yours,
	VOUCHER / Daniel J. Burger
Enclosure: as noted Cc: Avidia Bank	VENDOR /
	(DEPT. HEAL)





Nancy E. Stevens MAYOR

Krista I. Holmi EXECUTIVE AIDE

Katherine M. LaRose EXECUTIVE SECRETARY

April 7, 2011

Arthur Vigeant, President Marlborough City Council City Hall, 140 Main Street Marlborough, MA 01752

RE: Proposed Order for an Increase in FY11Expenditures from the Public Safety Revolving Fund

Honorable President Vigeant and Councilors:

Pursuant to a request on April 4, 2011 from the Finance Committee, enclosed is a proposed order under M.G.L. c. 44, § 53E<sup>1</sup>/<sub>2</sub> for an increase in FY11expenditures from the Public Safety Revolving Fund from \$45,000 to \$75,000. The proposed order supersedes my previous submittal on the March 14 agenda.

Tel. (508) 460-3770 Facsimile (508) 460-3698 TDD (508) 460-3610

I respectfully request your approval this evening. As always, please feel free to contact me with any questions or concerns.

Sincerely,

Nancy E. Stevens Mayor

Enclosure

#### ORDERED:

That pursuant to the provisions of § 53E½ of Chapter 44 of the General Laws of the Commonwealth of Massachusetts, the City Council of the City of Marlborough, upon the recommendation and approval of the Mayor, does authorize an increase in expenditures in the Public Safety Revolving Fund from forty-five thousand dollars (\$45,000) to no more than seventy-five thousand dollars (\$75,000) during Fiscal Year 2011.

ADOPTED In City Council Order No. Order No. 11-

Approved by Mayor Nancy E. Stevens Date:

A TRUE COPY ATTEST:



Nancy E. Stevens MAYOR

Krista J. Halmi EXECUTIVE AIDE

140 Main Street Marlborough, Massachusetts 01752 Tel. (508) 460-3770 Facsimile (508) 460-3698 TDD (508) 460-3610

Katherine M. LaRose EXECUTIVE SECRETARY

April 1, 2011

Arthur G. Vigeant, President Marlborough City Council City Hall, 140 Main Street Marlborough, MA 01752

RE: Acceptance of Gift to Conservation Commission

Honorable President Vigeant and Councilors:

As detailed in the attached memo from Conservation Officer Priscilla Ryder, the Conservation Commission has received a gift in the amount of \$1,400.00 from the Butler Family Foundation. The funds will be used to maintain the Felton Conservation Land on Elm Street. We are most appreciative of the continued volunteer efforts and financial contributions of Ms. Butler.

As outlined in MGL, Chapter 44, Section 53A 1/2, I am recommending that the City Council approve this gift of value.

As always, please feel free to call with any questions or concerns.

Sincerely,

Nancy E. Stevens Mayor

Enclosures



# City of Marlborough Conservation Commission

140 Main Street Marlborough, Massachusetts 01752 Tel. (508) 460-3768 Facsimile (508) 460-3747 Edward Clancy – Chairman Dennis Demers Michele Higgins Lawrence Roy John Skarin Allan White David Williams Priscilla Ryder Conservation Officer

April 1, 2011

Nancy Stevens, Mayor 140 Main St. City Hall Marlborough, MA 01752

RE: Acceptance of Gift of \$1,400 to Conservation Maintenance Fund Felton Conservation Land

Dear Mayor Stevens,

The City of Marlborough through the Conservation Commission has been given a gift of \$1,400 from The Butler Family Foundation to help with the maintenance of the Felton Conservation Land fields on Elm St. Linda Butler continues to be a valuable volunteer steward of this property. Her commitment to keeping the fields open has been commendable. The Commission has offered to match her \$1,400 and will use the funds to cut back the trees along the stone walls. Once cleared, the fields can be then mowed to keep them open. We are extremely grateful to the countless hours of volunteer time Ms. Butler has dedicated to maintaining our Felton Conservation land. This gift will help to continue this effort.

As required by MGL Ch. 44 Section 53A the acceptance and expenditure of this gift requires your approval. We would like these funds placed in the Conservation Maintenance Fund account #845 00 48300 to be used for the Felton Conservation Land maintenance in the coming months.

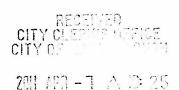
If you have any questions on the above, please let me know.

Sincerety

Priscilla Ryder Conservation Officer

# CITY OF MARLBOROUGH NOTICE OF GRANT AWARD

DEPARTMENT:	Conservation	DATE:	4/1/2011
PERSON RESPONSIBLE	FOR GRANT EXPENDITURE:	Priscilla Ryder	
NAME OF GRANT:	Gift		
GRANTOR:	The Butler Family Foundation		
GRANT AMOUNT:	\$1,400		
GRANT PERIOD:	Ν/Α		
SCOPE OF GRANT/ ITEMS FUNDED	Funds to be used to maintain fields a	t Felton Conserva	ion Land on Elm St.
		*****	
IS A POSITION BEING CREATED:	No		
IF YES:	CAN FRINGE BENEFITS BE PAID F	ROM GRANT? _	N/A
ARE MATCHING CITY FUNDS REQUIRED?	Yes, \$1,400 to be paid from Conserva	ation Maintenance	Fund.
IF MATCHING IS NON-M	ONETARY (MAN HOURS, ETC.) PLE	ASE SPECIFY:	
IF MATCHING IS MONE	TARY PLEASE GIVE ACCOUNT NUM BE USED:	IBER AND DESC	RIPTION OF CITY FUNDS TO
ANY OTHER EXPOSURE	E TO CITY?		
IS THERE A DEADLINE I	FOR CITY COUNCIL APPROVAL:	Spring 2011	
LETTER TO THE MAYOR'S	T SUBMIT THIS FORM, A COPY OF THE OFFICE REQUESTING THAT THIS BE S RTMENT TO EXPEND THE FUNDS RECE	UBMITTED TO CIT	YCOUNCIL





# CITY OF MARLBOROUGH **OFFICE OF THE COMPTROLLER/TREASURER** 140 MAIN STREET MARLBOROUGH, MASSACHUSETTS 01752 VOICE (508) 460-3731 FACSIMILE (508) 481-5180 TDD (508) 460-3610

March 30, 2011

President and Members Marlborough City Council

Dear President and Members,

This is to notify you that effective with the third quarter real estate tax bill Marlborough residents will be able to opt out of receiving paper real estate bills by mail. Taxpayers will be able to view, print and pay bills electronically by using an internet site maintained by MCC. The site name is <u>www.mcc.net</u>.

For several years, MCC has successfully provided the residents of Marlborough with the ability to pay taxes by credit card and electronic fund transfer. This new service of being able to print bills, opt out of receiving bills by mail and pay bills by electronic fund transfer will be free. Bills paid by major credit card will continue to have a convenience fee added to the bill payment. We are starting this new process with real estate tax bills and will gradually add, excise tax, and water/sewer bills to the process.

During the next couple of months, the city will be investigating the feasibility of installing two credit/debit card reader machines in the Collectors Office. These machines would allow residents to use their credit/debit cards at City Hall to pay city tax bills. There would be a convenience fee charged to the taxpayer by MCC for using the credit/debit card machines. These new payment options will be publicized to all taxpayers as we get closer to the third quarter tax billing.

I have attached a sample web site Bill Search page, Submit Payment page, Payment Confirmation page, Sample Bill from view bill page, eBill Express Pay page and eBill City Hall Counter Payment page.

Yours Truly, Thomas J. Abel

Comptroller/Treasurer

# **Bill Search Page**

# Welcome Resident Demo

<sup>p</sup> ayment Cart <b>(1</b>	bill) Search		
o search for a bil	I, please select and fill in the info	rmation below.	Please view Instructions for more information.
		Bill Search	Section
tate: iller:	MA - Massachusetts Clinton Town Hall		eBill allows users who have limited information on hand to find their bills.
ill Category:	Real Estate		When searching for a bill, other bills may be presented to you
earch By: ill #:	Bill # ❤ 2809		To make sure you do not pay the incorrect bill we ask that you verify the information presented in the bill information section.
	Bill Search		All bill descriptions and amounts presented by eBill are public information.
			public mormation.
			<u>Display last 10 searches</u> bills may be included in your search. Before selecting
the Add to Cart	button, please verify the informat		<u>Display last 10 searches</u>
the Add to Cart	button, please verify the informat	tion below to e	<u>Display last 10 searches</u> bills may be included in your search. Before selecting
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the Add to Cart <u>View/Print Comy</u> Bill Number:	button, please verify the informat <u>plete Bill</u> (2006) 2809	tion below to el Fis Lo	<u>Display last 10 searches</u> bills may be included in your search. Before selecting nsure that you pay the correct bill. scal Year: 2011
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# Submit Payment & Go Green

eBill

eBill

Description	Payment Date	Payment Method	Amount Payment	Fee Total
Bill Number: 2809		BANK OF AMFRICA N.A.		
Fiscal Year: 2011	11/1/2010	test	\$1,289.71	\$0.25 \$1,289.96
Installment: Q2		(85)		
	ckets Layer (SSL) encryptic		Total Amount:	\$1,289.71
	ckets Layer (SSL) encryptic ill remain safe secure, and c		Total Amount: Total Fee	\$1,289.71 + \$0.25

#### Home Payment History Payment Method Logout My Account Printer Friendly **Payment Confirmation** Your payments have been successfully recorded, please view the payment status below for each recorded payment. Confirmation # **Submitted Date** Scheduled Date Submitted Status **Total Amount** 11/1/2010 \$1,289.96 00268407368 11/1/2010 Success View/Print Complete Bill 入 Stop receiving paper bills? Go Green Bill Number: 2809 Fiscal Year: 2011 Opt out go green Location: 11 BOLTON RD Installment: Q2 Additional Bill Information mount Doe **Payment Status** \$1,289.71 After the transaction has proven successful. Clinton MA will view the bill as paid on the date that your payment \$1,289.71 **Payment Amount:** Pending was submitted/scheduled: 11/1/2010. + \$0.25 **Convenience Fee:** Pending Any convenience fees associated to this payment are non-refundable. \$1,289.96 Payment Method: ACH (BANK OF AMERICA, N.A.) check

Town of MCC Fiscal Year 2011 Real Estate	REMITTANCE COUPO PLEASE RETURN WITH PA	
Account: 3737 Location: 12 Main Street Owner: Bill Jones Owner2: Sally Jones	Parcel ID: 12-12-12 Land Area: 1 Acre Deed Date: 1/1/2010 Book/Page: 45 / 2323	
	Total Charges: Past Due: Interest Due: Credits:	636.59 0.00 0.00 0.00
BILL JONES 12 MAIN STREET Town of MCC, 00000	Total Due 11/1/2010:	636.59

54 FISCAL YEAR 2011 PRELIMINARY TAX: This bill shows the amount of preliminary tax you owe for fiscal year 2011 (July 1, 2010 - June **Payments** 30,2011). Make checks payable to: PRELIMINARY TAX AMOUNT: As a general rule, your preliminary tax will not exceed 50% of your adjusted fiscal year 2010 tax (including any betterments, special assessments, and other charges added to the tax). Adjustments are made for abatements or exemptions granted Town of MCC for fiscal year 2010, and tax increases allowed under Proposition 2 1/2 in fiscal year 2011. Under certain circumstances, your preliminary 1 MCC Avenue tax may exceed 50% of the adjusted amount. Town of MCC, 00000 PAYMENT DUE DATES/INTEREST CHARGES: If preliminary bills were mailed on or before August 1,2010, your preliminary tax is payable in two equal installments. Your first payment is due August 1, 2010, or 30 days after the bills were mailed, whichever is later. Your second payment is due November 1, 2010. However, if preliminary bills were mailed after August 1, 2010, your preliminary tax is due as a single installment on November 1,2010, or 30 days after the bills were mailed, whichever is later. If your payments are not made by their due dates, interest at the rate of 14% per annum will be charged on the unpaid and overdue amount. If preliminary bills were mailed (000)000-0000 on or before August 1, 2010, interest will be computed on overdue first payments from August 1, 2010, or the payment due date, whichever is later, and on overdue second payments from November 1,2010, to the date payment is made. Tax Collector: If preliminary bills were mailed after August 1, 2010, interest will be computed on overdue payments from November 1,2010, or the MCC Collector payment due date, whichever is later, to the date payment is made. You will also be required to pay charges and fees incurred for collection if payments are not made when due. Payments are considered made when received by the Collector. To obtain a receipted bill, enclose a self-addressed stamped envelope and both copies of the bill with your payment. FISCAL YEAR 2011 ACTUAL TAX BILLS: You will receive your actual fiscal year 2011 tax bill based on January 1, 2010 assessments Assessments after the tax rate is set. Any preliminary tax payments made will be credited toward payment of your fiscal year 2011 tax. Your actual tax bill will provide you with more detailed information on payment due dates. Town of MCC ABATEMENT/EXEMPTION APPLICATIONS: Your right to seek an abatement of or exemption from your fiscal year 2011 tax is not prejudiced by the issuance of preliminary tax bills. Once the actual tax bills are issued, you will be able to apply for an abatement or Board of Assessors exemption. The deadline for filing your abatement or exemption application will be measured from the date the actual tax bills are mailed. 1 MCC Avenue not the date the preliminary tax bills were mailed. Your actual tax bill will provide you with more detailed information on application

INQUIRIES: If you have questions on how your preliminary tax was determined, you should contact the Board of Assessors. If you have questions on payments, you should contact the Collector's Office.

#### INTEREST AT THE RATE OF 14% PER ANNUM WILL ACCRUE ON OVERDUE PAYMENTS FROM THE DUE DATE UNTIL PAYMENT IS MADE

#### Town of MCC

procedures and deadlines.

#### <u>Fiscal Year 2011 Real Estate</u> Taxpayer Record

Town of MCC, 00000

(000)000-0000

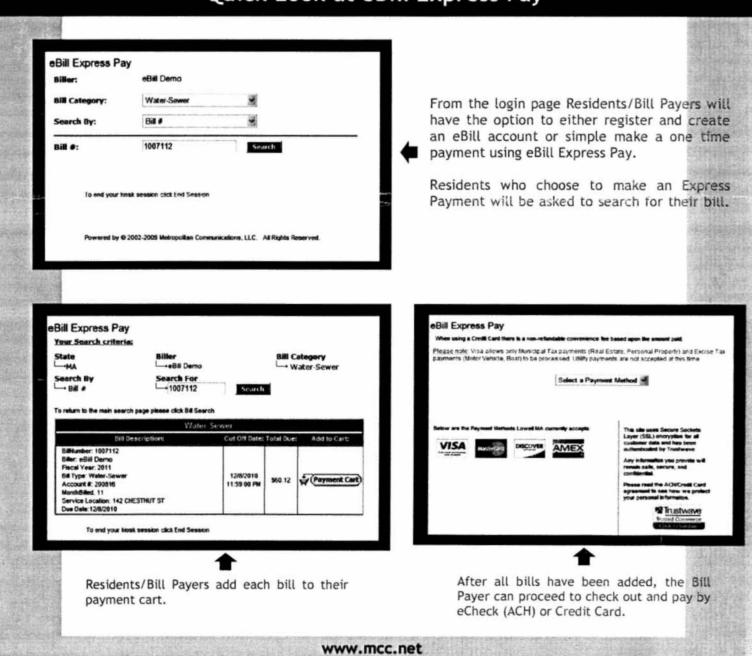
Account: 3737		Location: 21 M	lain Street			
Owner: Bill Jones		Parcel ID: 12-1	2-12		Deed Date:	1/1/2010
		Area: 1 Ac	re		Book/Page:	45 / 2323
Assessed As of		TOTAL ASSES	SMENT	1,273.18		
1/1/2010		Due	8/2/2010	11/1/2010		
		Тах	636.59	636.59		
		SpAs	0.00	0.00		
		Int	0.00	0.00		
		Ab/Ex	0.00	0.00		
		Cred	636.59	0.00		
		Int Cr	0.00	0.00		
		Total:	0.00	636.59		
Тах	1,273.18					
Total Assessment	1,273.18					
		Total Due 11/1/2	2010:	636.59		

# eBill Express Pay

Municipalities now have the option to offer Residents/Bill Payers *eBill Express Pay*, a new and simple way to make payments online!

With eBill Express Pay, residents are not required to register for an eBill account, they simply search for their bills and pay for them using ACH or Credit Card.

Express Pay is an add-on to eBill. Municipalities can choose whether or not to offer Express Pay to Residents / Bill Payers, as well which payment methods are offered online; ACH and/ or Credit Card.



# Quick Look at eBill Express Pay



# eBill Counter Payments

Municipalities can now accept credit card payments over the counter (in office) with *eBill Counter Payments!* 

# How it works:

- 1.) Biller (City/Town) logs into their eBill Account
- 2.) Perform search for Resident's bill
- 3.) Swipe the Resident's credit card using a secure eBill Swiper
- 4.) Submit payment

# Highlights:

- Utilizes MCC Credit Card processing security
- Option to accept credit card payments over the counter without an eBill Swiper by entering in the Resident's credit card information
- View bill and payment information with eBill reports
- Credit Card funds will be deposited into your chosen bank account
- A posting/payment file for collection system

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Swipe card a	and submit payment 📟	Real Estate. Personal Property) and Excise Tax payments (Adoto: Vehicle: Boat) to be processed Unity and Pastong payments are not accepted at the tree Pisses to even that there is a non-relatable	all customer data and has been authenticated by Triethanin Any chometen you provide will remain safe secure, and confidential
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# CITY OF MARLBOROUGH **OFFICE OF THE COMPTROLLER/TREASURER** 140 MAIN STREET MARLBOROUGH, MASSACHUSETTS 01752 VOICE (508) 460-3731 FACSIMILE (508) 481-5180 TDD (508) 460-3610

1

March 30, 2011

President and Members Marlborough City Council

Dear President and Members,

This is to notify you that the City of Marlborough has submitted its Continuing Discloser Report For The Fiscal Year Ended June 30, 2010. This annual report is required to be filed pursuant to Securities and Exchange Commission Rule 15c2-12.

I would like to publicly thank all departments and especially the employees of the financial departments for the extra effort made during the preparation of this report.

I have attached a copy of the report.

Yours Truly, Thomas J. Abel

Comptroller/Treasurer

# CONTINUING DISCLOSURE REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2010

# CITY OF MARLBOROUGH, MA

# GENERAL OBLIGATION DEBT



# **FINANCIAL STATEMENTS**

The audited financial statements for the City for the fiscal year ended June 30, 2010 are being separately filed directly with the Nationally Recognized Municipal Securities Information Repository and any applicable State Information Depository, and are hereby incorporated by reference into this Annual Continuing Disclosure Report.

# **SIGNATURE OF ISSUER**

The information set forth herein has been obtained from the City and other sources believed to be reliable, but such information is not guaranteed as to accuracy or completeness and is not to be construed as a promise or guarantee. This Annual Continuing Disclosure Report may contain, in part, estimates and matters of opinion which are not intended as statements of fact, and no representation is made as to the correctness of such estimates and opinions, or that they will be realized. The information and expressions of opinion contained herein are subject to change without notice, and the delivery of this Annual Continuing Disclosure Report will not, under any circumstances, create any implication that there has been no change in the affairs of the City or other matters described.

# **CITY OF MARLBOROUGH, MA**

/s/ Thomas Abel Thomas Abel Treasurer Approved for Submission: 03/04/2011 Date

# **CERTIFICATE OF SUBMISSION OF ANNUAL REPORT**

Subject to the continuing disclosure requirements of SEC Rule 15c2-12, this Annual Continuing Disclosure Report for the City of Marlborough, MA with respect to the issues listed on the report cover was submitted directly to the National Recognized Municipal Securities Information Repository ("NRMSIR") listed below as well as to any applicable State Information Depository ("SID").

# **NRMSIR**

Municipal Securities Rulemaking Board ("MSRB") via the Electronic Municipal Market Access ("EMMA") system

First Southwest Company

Signed by: /s/ Henriqueta Da Costa **Annual Report** 

# **CITY OF MARLBOROUGH, MASSACHUSETTS**

# For The Fiscal Year Ended June 30, 2010

CITY OF MARLBOROUGH, MASSACHUSETTS Thomas J. Abel, City Treasurer and Comptroller

Filing Date: March 25, 2011

# **CITY OF MARLBOROUGH**

# General

The City of Marlborough (the "City") was incorporated as a town in 1660 and as a city in 1890. It is located in Middlesex County, approximately 28 miles west of Boston and 16 miles northeast of Worcester. It is approximately 21 square miles in area and, according to the 2000 federal census, has a population of 36,255 persons.

# **Governing Bodies**

Marlborough has a "strong mayor" charter. The mayor, who serves for a two-year term, supervises all department managers, chairs the School Committee and Community Development Authority, may veto actions by the City Council, prepares an annual operating budget and executes contracts on behalf of the City.

Legislative action is taken by the City Council, consisting of four councilors elected at-large, and seven representing wards. Any municipal appropriation requires approval by an eight-vote majority of the Council. The Council is also responsible for zoning amendments, issuance of special permits, and ratification of mayoral appointments.

Oversight of the Marlborough public schools is by the School Committee, whose six members are elected at-large for staggered terms of four years. Marlborough voters also elect a representative to the Assabet Valley Regional Vocational School District Committee, which administers a high school located in Marlborough and serves seven communities.

Memberships on all other boards and commissions are appointed by the mayor and ratified by the City Council. These boards include the Planning Board, which is responsible for subdivision regulations; the Conservation Commission, which is responsible for wetlands protection; and the Zoning Board of Appeals, which is responsible for issuance of relief from the provisions of the local zoning ordinance.

# **Principal Executive Officers**

Office	Name	Term and Manner <u>of Selection</u>	Term <u>Expires</u>
Mayor City Treasurer/Comptroller	Nancy Stevens Thomas J. Abel	Elected - 2-Year Term Appointed by Mayor with	January 2012
		approval of City Council - 3-Year Term	Pending
Collector	Deborah Puleo	Appointed by Mayor with approval of City Council - 1-Year Term	February 2012
Auditor	Diane Smith	Appointed by Mayor with approval of City Council -	June 2011
Clerk Assessors	Lisa Thomas Anthony Trodella	Appointed by Council Appointed by Mayor with	August 2012
	-	approval of City Council	August 2015

#### **Municipal Services**

The City provides general governmental services for the territory within its boundaries. These services include police and fire protection, water treatment and delivery, sewage treatment, rubbish collection and disposal, public education for preschool through grade 12, road maintenance and construction, parks and recreation facilities and programs, a public library and public cemeteries.

Additional services provided by the City include a municipal ski hill and beach, a wide variety of social services, economic development assistance, and a Visitors' Bureau.

The Marlborough Community Development Authority administers public housing programs, loan pools for private housing rehabilitation and acquisition, and other development.

# Education

As of August 2001, the Marlborough Schools reorganized. Pre-K students are located at the Early Childhood Center at the DEC Center. Grades K-3 are distributed into 3 schools, Jaworek, Kane and Richer. Grades 4-5 are in the Intermediate Elementary School housed in the same building as the Middle School with Grades 6-7. The High School is populated with Grades 8-12 with the Phoenix breakout program located at the Hildreth School.

The following table sets forth actual and projected enrollments in the Marlborough public schools:

	Actual								Projected
	2003	<u>2004</u>	2005	2006	2007	2008	<u>2009</u>	2010	2011-2012
Pre K-5	2,099	2,441	2,441	2,381	2,398	2,384	2,394	2,494	2,515
6-7	1,613	796	796	716	697	629	612	623	706
8-12	1,109	1,559	1,559	1,572	1,489	1,540	1,533	1,447	1,499
Total	4,821	4,796	4,796	4,669	4,584	4,553	4,539	4,564	4,720

#### Source: Superintendent of Schools.

The City opened its new \$24,000,000 middle school in September of 1999. Marlborough will receive 62 percent of the eligible costs of this new school from a grant of the Massachusetts Department of Education and is scheduled to receive \$1,161,759 in grant payments each year for the next 10 years.

In addition, The City borrowed \$11,100,000 for construction of a K-3 elementary school. Marlborough will receive 62 percent of the eligible costs of the school from a grant of the Massachusetts Department of Education and is scheduled to receive \$486,151 in grant payments each year for the next 12 years.

The Assabet Valley Regional Vocational School District provides vocational-technical education for grades 9 through 12.

# **Population Trends**

	Marl	Marlborough % Increase		sex County % Increase	Massachusetts % Increase		
	<u>Total</u>	(Decrease)	Total	(Decrease)	Total	(Decrease)	
2000	36,255	14.0%	1,465,396	4.8%	6,349,097	5.5%	
1990	31,813	3.9	1,398,468	2.3	6,016,425	4.9	
1980	30,617	9.6	1,367,034	(2.2)	5,737,037	0.8	
1970	27,936	48.4	1,398,397	12.9	5,689,170	10.5	

Source: U.S. Department of Commerce, Bureau of the Census.

#### Age and Income Levels

	Marlborough	Massachusetts	<u>U.S.</u>
Median Age:			
2000	36.1	36.5	35.3
1990	32.5	33.6	32.9
Median Family Income:			
2000	\$70,385	\$61,664	\$50,046
1990	47,311	44,367	35,225
Per Capita Income:			
2000	\$28,723	\$25,952	\$21,587
1990	18,471	17,224	16,118

Source: U.S. Department of Commerce, Bureau of the Census.

## Commerce and Industry

The City of Marlborough, located 25 miles west of Boston, is a business-friendly community with many assets attractive to new and expanding industry, including a central location with easy highway access to all of New England's major cities, excellent infrastructure designed specifically to attract new industry, a skilled labor force, diverse housing stock, and future development potential. The City has capitalized on its natural assets through pro-development policies.

Another indicator which shows how Marlborough compares with other Massachusetts communities is in new growth property tax revenues as reported by the State Department of Revenue. Since 1983, Marlborough has consistently ranked in the top 40 in the value of new growth revenues and in 1985 and 1988 Marlborough ranked third, behind only Boston and Cambridge, in revenues based on new construction. The table below shows new growth revenues and Marlborough's rank among the state's 351 communities from 1994 through 2010:

Fiscal Year	Rank	Value
1994	5	\$1,311,079
1995	38	546,917
1996	12	1,095,441
1997	6	1,839,783
1998	5	2,030,579
1999	27	1,055,350
2000	10	1,926,159
2001	11	2,283,940
2002	16	1,986,851
2003	6	2,508,280
2004	15	2,027,870
2005	12	2,053,903
2006	18	1,800,431
2007	5	4,143,466
		, .,

Source: Massachusetts Department of Revenue.

## Major Developments

The following major development projects have been completed since 2000:

- 2010 & 2011 The City continues to grow despite the state economy as evidenced by a grand opening of a new Super Target on March 6, 2011. Marlborough has issued 454 building permits that include major projects for TD Bank, Greek Church, Kennedy Auto, Charles River Assoc., Central Steel, and Assabet Ridge a 55+ (69 condo unit).
- 2009 & 2010 Marlborough continues to have major construction projects that provide an increase to the tax base and job opportunities for our residents. Projects scheduled to be completed in 2010 include a Super Target, new headquarters building for Marlborough Savings Bank, a sixth skating rink added to the five rink Sports Center, Charter School expansion and a Strip Mall. Projects scheduled for completion 2010 or early 2011 include a 71 single family housing development, a 24 unit condominium development, and Mauro Farms housing subdivision which has restarted construction. Prior major construction projects that were in process during 2008/2009 and now completed are St. Mary's Condominiums, Sepracor, Executive Place, and Special Olympic Headquarters.
- 2008 & 2009 In calendar 2008, despite the general reduction of activity in the region, Marlborough had stable new growth in the form of construction of new buildings including speculative as well as defined end user properties totaling \$24 million in the office arena including the corporate expansion of Sepracor, Executive Place, and 495 Industrial Center. The \$7 million Massachusetts headquarters/office and training facility for Special Olympics, a much needed 24,000 square foot commercial automotive facility exceeding \$1,000,000 in value. Tenant reinvestment in existing office industrial topped \$20 million.

Residential new construction or conversion included 17 new homes, groundbreaking and 75% sale of the St. Mary's School condominiums and modest reinvestment in the existing residential built environment. Preapproved subdivision plans for Mauro Farm, Commonwealth Heights and select small land divisions remain available for construction when the residential market rebounds.

Site approvals and the participation in the Massachusetts 43D – expedited permitting process poise the city for future development for 2.2 million square feet in office/R+D space.

- 2008 Crosspoint Plaza \$6 million, Commonwealth Heights subdivision \$3.5 million, Nickerson Road (3 office buildings) \$18 million, First Student Terminal \$4.1 million.
- 2007 Renaissance Lofts and Design Pak 122 new residential lots converted from old factory buildings, Christopher Heights new construction 84 Assisted Living units, new construction retail, office and industrial Sports Authority, Old Navy, Beacon @ 495, Lakeside Plaza, Quiznos, JD Flex space, Brigham Industrial, Franchi Industrial Flex. Commercial Renovation and interior upgrades May Co. (Macy's), Cytyc, Sovereign Bank, Hillside School, Digital Credit Union, Town Fair Tire, Wellington Mgt, Accutes labs, Citibank, Fidelity, and Hewlett Packard.
- 2006 & 2007 Massachusetts Water Resource Authority Filtration Plant, Massachusetts Water Resource Authority Metro West Aqueduct, several office buildings totaling 4.8 million square feet, 460,000 square feet of retail space that includes a 120,000 square foot Target Store, and 884 multi-family rental housing units.
- 2005 & 2006 Commercial expansion and revitalization in process: Marlborough Hospital Imaging Center (\$2.5 million). Rebuild and Remodel for Boston Scientific Corporate relocation on Addition Hill (\$8.2 Million). 201 Forest Street Charter School. 201 Cedar Hill Street Office Fitups (\$1.3 Million). Wildwood restaurant rebuild (\$1 million). Cedar Hill Valvoline (\$700,000). 99 Restaurant (\$900,000).

New Commercial: New Office Building For Newsprint Architects on Bartlett Street (\$2.5 million). Groundbreaking for major administrative expansion (\$5 million) for Ken's Foods, New Office and 50,000 square foot expansion of Sunguard systems (\$5 million). Digital Credit Union Parking decks (\$2 million). Completion of 12,000 square foot Walgreens, various small infill projects including Dunkin Donuts and locally owned restaurants.

Plan approvals in place for: 35,000 square feet of Retail space along Route 20. 180,000 square foot offices on Nickerson Road, 600,000 square foot office campus expansions at Bernwind Site. Pending approvals with the City Council for additional Commercial activity along Route 20 (\$2 million). Boston Scientific Medical Training facility.

Residential: Fairfield residential 331 units of Chapter 40B housing broke ground in the summer. \$1.4 million residential condos began on West Main Street. Moderate new home construction activity. Completion of 20 units of 40B transitional housing at 509 Lincoln Street. Hillside School Dormitories. Substantial completion of 112 room Marriot Residence Inn.

2004 & 2005 Retail expansion and revitalization of Pine Tree Plaza, RK Center West, RK Center East and Solomon Pond Mall for new tenants, including Staples, Mattress Giant and Hannaford Supermarkets. New construction starts for small retail, including Dunkin Donuts, Quizno's and Walgreens. Hess and Mobil have new construction completed and a ground breaking for a 112 Unit Marriot Residence Inn.

New Office: New 62,000 SF in process for High tech end user, completion of 150,000 SF Digital Credit Union headquarters, DCU bank branch and expansion of the Marlboro Co-op Bank headquarters.

Pending approvals for 420,000 SF in new office construction mostly pre-leased to major corporations such as 3COM, Boston Scientific, Cytyc, Toshiba, Fidelity Investments.

Residential: Approved and in process: 221 Units of age qualified housing approved, 20 units of affordable rehab (40B), 20 units of 40B new townhouse, 10 units of neighborhood condominium infill, remodel and expansion of New Horizons Senior Housing, constructed a second new dormitory for Hillside School for Boys and there were 578 units of multi-family rental housing that was constructed in the City. Fifty three (53) single family built & sold and a 75 lot subdivision for high end homes approved.

Total Value = \$22 million

- 2003 Major developments include the Massachusetts Water Resource Authority Filtration Plant, the Massachusetts Water Resources Authority Metro West Aqueduct, several office buildings totaling 877,000 square feet, 340,000 square feet of retail space that does not include, a new Target Store, Barnes and Noble, Olive Garden, Best Buy, expansion of New England Sports Center (largest ice skating facility in North America), Boston Scientific offices moved to Marlborough and a 274 unit apartment complex was constructed next to the Solomon Pond Mall.
- 3-Com headquarters has moved to Marlborough, a new Home Depot has opened on the east side of the city, Avalon Bay, an upscale apartment complex of 156 units was built. A Target Department Store, Barnes and Noble Book Store, Olive Garden Restaurant, Best Buy, and a 274 unit apartment complex are currently under construction next to the Solomon Pond Mall.
- 2001 Old Boston Post Road East renovation.
- 2000 Major expansion of the UMass/Marlborough Hospital. Completion of the Villages at Marlborough East Condominium. Completion of three day care facilities.

# **Economic Development Policies**

In the 1960's and 1970's, community leaders enacted zoning plans and began building water and sewer facilities designed to encourage industrial development in the corner of the City bounded by U.S. Route 20 on the north and Interstate 495 on the east. With few residences and easy access to the interstate, development can occur in this area without impact on residential neighborhoods. Similarly, Route 20, the City's major east-west artery, is zoned for its entire length for business uses, and some smaller pockets west of Route 85 are also zoned for industry. The result is that major new construction projects continue to be permitted and built in Marlborough without opposition from the City's residents.

Further enhancing the facility with which projects can be built in Marlborough is the City's form of government. Staff professionals are given the responsibility for ensuring that development occurs in an orderly fashion, and zoning changes and special permits are approved by the City Council and Planning Board, each of which meets twice a month.

The permitting process for the Solomon Pond Mall that straddles the Marlborough-Berlin line is a good example of the result. In Marlborough, the developers worked with the City's staff to prepare traffic mitigation plans and a design that best suited the site; these plans were presented to the City Council and Planning Board with requests for zoning changes and were approved within two months.

A pro-development attitude is evidenced through other means as well:

- In May 1994, the State Economic Assistance Coordinating Council designated the City as part of the regional Economic Target Area. This designation permits the City to participate in the State's Economic Development Incentive Program, offering packages of state and local tax incentives to qualified businesses. The Marlborough region was among the first areas so designated.
- The City has a history of working closely with the Marlborough Chamber of Commerce. Recent collaborative efforts include municipal financial support for the Chamber's Transportation Management Association; development of a package of marketing materials; and creation of two new organizations that support business.
- The City has hired a planning director whose role is to guide new and expanding businesses through the permitting processes.

Thus, development planning and Marlborough's governmental structure combine to make the City a desirable place to do business.

# **Principal Employers**

While many local industries are computer related, a diverse mix of companies are located in the City, an increasing number of which employ 100 or more persons. As illustrated below, major employers range from food manufacturing to financial services:

Name	Nature of Business	Number of Employees (1)
Fidelity Investments	Financial Services	2,000
Raytheon Company	Communications Systems	2,000
Worcester Controls	Metal Finishing, valves	1,200
Verizon	Telephone	821
HP Computer Corp.	Computer manufacturing	785
Acosta	Food process distribution	720
Dow Chemical	Electricial materials	703
UMASS Marlborough Hospital	Medical/surgical Hospital	550
SunRovia	Biochemical equipment mfg.	500
Boston Scientific	Biomedical equipment mfg.	476
3Com	Computer	370
Digital Federal Credit Union	Credit Union	350
Century Electronics Mfg., Inc.	Electronics and engineering	300
Wellington Management	Facilities Management Company	300
Ken's Foods	Mfg. Condiments	280
Hologic	Bio Tech	274
Innoveda	High Tech	268
Corning Netoptix	Mfg. Optic filter/coatings telecommunications	230
Akibia, Inc.	Design/implement internet applications	225
Sears	Retail store	225
Westridge Health Care Center	Health care	220
Fenwal Safety Systems	Fire detection systems	175
Royal Plaza Hotel and Trade Center	Hotel/Trade Center	175
Eastern Casualty Insurance Co.	Insurance	169
Adcole	Mfg. Solar aspect sensing systems/gauges	160
Be Free, Inc.	Computer Software	150
Marriot	Hotel	150
Aseco	Design and mfg. Test handler Equipment	145
Bolton Manor Nursing Home	Health care	140
J.C. Penney Co., Inc.	Retail store	130
Synopsis	High tech design tools	125
Holiday Inn and Suites	Hotel	120
Artel Video Systems	Video networking systems	110
Concorde Group, Ltd.	Computers	100
RCN Communications	Internet providers	100

(1) In each case the company listed.

# **Diversification of Tax Base**

Marlborough's current tax base consists of 451 million of industrial, 866 million of commercial, 219 million of personal property and 3.15 billion of residential valuations. This base continues to expand in all areas as evidenced by the construction of a Super Target, new headquarters building for Marlborough Savings Bank, a sixth skating rink added to the five rink Sports Center, SONIC Restaurant, Charter School expansion, Strip Mall, 71 single family housing development, and a 24 unit condo development, all are scheduled to be completed during 2011 for the residential construction.

## Labor Force, Employment and Unemployment Rate

According to the Massachusetts Department of Employment and Training, in November 2010, the City had a total labor force of 23,186 of whom 21,758 were employed and 1,428 or 6.2% were unemployed as compared with 8.1% for the Commonwealth.

The following table sets forth the City's average labor force and unemployment rates for calendar years 2005 through 2009 and the unemployment rates for the State, the County and for the U.S. for the same period:

	City of	of Marlborough	Massachusetts	United States
Year	Labor Force	Unemployment Rate	Unemployment Rate	Unemployment Rate
2009	22,971	6.9 %	8.1 %	9.3 %
2008	22,928	4.2	5.3	5.8
2007	22,665	3.6	4.5	4.6
2006	22,206	4.0	4.9	4.6
2005	22,129	4.0	4.8	5.1

Source: Massachusetts Department of Employment and Training.

#### **Employment and Payrolls**

Economic activity within the City is primarily in the areas of manufacturing, services and wholesale/retail trade. In 2009, 1,444 firms located in Marlborough, with a total annual payroll of \$2,202,958,756, reported to the Massachusetts Department of Employment and Training.

	Calendar Year Average							
Industry	2006	2007	2008	2009				
Construction	795	749	718	673				
Manufacturing	6,393	6,692	7,164	6,126				
Trade, Transportation & Utilities	7,095	7,240	7,025	8,438				
Information	1,646	1,694	1,573	1,520				
Financial Activities	1,090	1,147	1,190	1,131				
Professional & Business Services	5,746	5,966	6,044	5,832				
Education & Health Services	2,898	3,349	3,488	3,782				
Leisure and Hospitality	2,474	2,529	2,484	2,356				
Other Services	633	698	651	577				
Total Employment	28,770	30,064	30,337	30,435				
Number of Establishments	1,456	1,443	1,441	1,444				
Average Weekly Wages	\$ 1,341	\$ 1,425	\$ 1,436	\$ 1,469				
Total Wages	\$ 2,028,178,441	\$ 2,251,884,631	\$ 2,290,066,900	\$ 2,202,958,756				

Source: Massachusetts Department of Employment and Training. Data based upon place of employment, not place of residence. Due to the reclassification the U.S. Department of Labor now uses the North American Industry Classification System (NAICS) as the basis for the assignment and tabulation of economic data by industry.

# **Building Permits**

The table below shows building permit activity by calendar year:

		New Con	struction			
Calendar		Residential	No	on-Residential	Total (1)	
Year	No.	Value	No.	Value	No.	Value
2010 (1)	324	\$ 7,660,640	130	\$ 20,178,335	454	\$ 27,838,975
2009	281	4,624,412	111	17,836,350	392	22,460,762
2008	280	9,399,532	133	46,646,344	413	56,045,876
2007	597	21,340,098	177	81,346,849	774	102,686,947 (2)
2006 (1)	696	13,741,443	139	65,695,240	835	79,436,683

Source: City of Marlborough Building Department.
(1) Includes renovations and additions.
(2) Large increase attributed to completion of previous started new home, commercial construction completions, and measure and list updates.

#### **PROPERTY TAXATION**

The principal tax of Massachusetts cities and towns is the tax on real and personal property. The amount to be levied in each year is the amount appropriated or required by law to be raised for municipal expenditures less estimated receipts from other sources and less appropriations voted from funds on hand. The total amount levied is subject to certain limits prescribed by law; for a description of those limits, see "Tax Limitations," below.

The estimated receipts for a fiscal year from sources other than the property tax may not exceed the actual receipts during the preceding fiscal year from the same sources unless approved by the State Commissioner of Revenue. Excepting special funds the use of which is otherwise provided for by law, the deduction for appropriations voted from funds on hand for a fiscal year cannot exceed the "free cash" as of the beginning of the prior fiscal year as certified by the State Director of Accounts plus up to nine months' collections and receipts on account of earlier years' taxes after that date. Subject to certain adjustments, free cash is surplus revenue less uncollected overdue property taxes from earlier years.

Although an allowance is made in the tax levy for abatements (see "Abatements and Overlay," below), no reserve is generally provided for uncollectible real property taxes. Since some of the levy is inevitably not collected, this creates a cash deficiency which may or may not be offset by other items (see "Taxation to Meet Deficits," below).

#### **Tax Levy Computation**

The following table illustrates the manner in which the tax levy was determined for the current and last four fiscal years:

	 Fiscal 2007	 Fiscal 2008	 Fiscal 2009	 Fiscal 2010	 Fiscal 2011
Total Appropriations (1)	\$ 114,116,308	\$ 118,015,813	\$ 125,221,115	\$ 120,877,917	\$ 121,779,659
Additions:					
Other Local Expenditures	1,014,754	490,979	1,791,993	200,469	1,349,200
State and County Assessments	1,929,301	2,302,688	2,621,174	3,227,506	4,109,405
Overlay Reserve	1,518,029	1,509,304	2,028,388	1,987,897	2,016,601
Total Additions	 4,462,084	 4,302,971	 6,441,555	 5,415,872	 7,475,206
Gross Amount to be Raised	 118,578,392	 122,318,783	 131,662,670	126,293,789	 129,254,865
Local Estimated Receipts	 		 		 
State (2)	17,083,821	19,052,312	21,548,902	19,389,491	20,067,546
Local	19,814,534	19,728,957	21,618,357	21,620,318	20,871,835
Available Funds: (3)					
Free Cash	638,569	1,839,860	2,503,650	2,761,335	1,433,104
Other	2,022,530	688,868	2,257,214	111,127	132,758
Free Cash and Other Revenue					
used to Reduce the Tax Rate	-	1,255,691	1,799,211	1,415,468	3,237,746
Total Deductions	 39,559,454	 42,565,687	 49,727,334	 45,297,739	 45,742,988
Net Amount to be Raised			 	<u></u>	 
(Tax Levy)	\$ 79,018,938	\$ 79,753,096	\$ 81,935,336	\$ 80,996,050	\$ 83,511,877
Tax Rates per \$1,000:					
Residential	\$ 12.65	\$ 12.72	\$ 12.76	\$ 13.41	\$ 13.94
Open Space	\$ 11.64	\$ 11.90	\$ 23.72	\$ 25.42	\$ 27.55
Commercial/Industrial/Personal	\$ 25.01	\$ 24.58	\$ 23.72	\$ 25.42	\$ 27.55

Source: Massachusetts Department of Revenue.

(1) Includes annual appropriations from taxation voted subsequent to adoption of the annual budget but prior to setting the tax rate.

(2) Includes state aid as well as other payments from the Commonwealth. The Governor reduced Marlborough's FY 09 state aid by \$660,200. To handle this reduction, Marlborough reduced the FY 09 expenditure budget by the reduced state aid amount. This was accomplished through a reduction in selected areas of spending, a hiring freeze and a temporary spending freeze. In addition, state aid decreased for FY 10. To address the economic conditions effecting Marlborough which include the reduction in state aid, lower local receipts, and a continued slowing of the economy, the City reduced the FY 10 projected budget by \$1,964,153 or 1.63%. The City accomplished this by continuing the hiring freeze, eliminating salary increases for FY 10, and holding spending at or below FY 09 levels. It should be noted that, considering the economic condition of the nation, Marlborough continues to be financially stable currently having \$4 million in free cash, \$9.9 million in stabilization and a projected \$12+ million in unused levy capacity for FY 10. The City does not expect a further reduction in state aid in fiscal 2011.

(3) Transfers from available funds, including "Free Cash" (see "Free Cash"), generally made as an offset to a particular appropriation item.

# **Assessed Valuations**

Property is classified for the purpose of taxation according to its use. The legislature has in substance created three classes of taxable property: (1) residential real property, (2) open space land, and (3) all other (commercial, industrial and personal property). Within limits, cities and towns are given the option of determining the share of the annual levy to be borne by each of the three categories. The share required to be borne by residential real property is at least 50 per cent of its share of the total taxable valuation; the effective rate for open space must be at least 75 per cent of the effective rate for residential real property; and the share of commercial, industrial and personal property must not exceed 175 percent of their share of the total valuation. A city or town may also exempt up to 20 percent of the valuation of residential real property (where used as the taxpayer's principal residence) and up to 10 percent of the valuation of commercial real property (where occupied by certain small businesses). Property may not be classified in a city or town until the State Commissioner of Revenue certifies that all property in the city or town has been assessed at its fair cash value. Such certification must take place every three years, or pursuant to a revised schedule as may be issued by the Commissioner.

Related statutes provide that certain forest land, agricultural or horticultural land (assessed at the value it has for these purposes) and recreational land (assessed on the basis of its use at a maximum of 25 percent of its fair cash value) are all to be taxed at the rate applicable to commercial property. Land classified as forest land is valued for this purpose at five percent of fair cash value but not less than \$10 per acre.

In order to determine appropriate relative values for the purposes of certain distributions to and assessments upon cities and towns, the Commissioner of Revenue biennially makes his own redetermination of the fair cash value of the taxable property in each municipality as of January 1 of even-numbered years. This is known as "equalized value."

The following table sets forth the trend in the City's assessed and equalized valuations:

		Assessed Valu	ations (1)		Total Assessed Valuation
Fiscal	Real	Personal		Equalized	as a Percent of
Year	Property	<u>Property</u>	Total	Valuation (2)	Equalized Valuation
2011	\$4,291,887,320	\$255,025,790	\$4,546,913,110	\$5,220,790,300	87.1%
2010	4,497,219,342	218,899,480	4,716,118,822	5,628,776,300	82.5
2009	4,983,604,742	197,749,530	5,181,354,272	5,628,776,300	92.1
2008	4,935,908,940	190,022,440	5,125,931,380	5,242,985,800	93.5
2007	4,958,869,605	158,502,890	5,117,372,495	5,242,985,800	92.3

(1) Source: Board of Assessors.

(2) Source: Massachusetts Department of Revenue - Equalized valuations are established as of January 1 of even numbered years for the next two years.

# **Classification of Property**

Following is a breakdown by classification of the City's assessed valuations for the current and last two fiscal years:

	2011			2010			2009			
Property Type	 Amount	<u>% of T</u>	otal	 Amount	% of Total		Amount	% of Total	[	
Residential	\$ 3,068,007,247	6	7.5 %	\$ 3,159,637,559	67.0	%\$	3,580,754,183	69.1	%	
Open Space	-	-		-	-		-	-		
Commercial	793,358,677	1	7.4	886,199,705	18.8		947,833,514	18.3		
Industrial	430,521,396	9	9.5	451,382,078	9.6		455,017,045	8.8		
Personal	255,025,790		5.6	218,899,480	4.6		197,749,530	3.8		
Total Real Estate	\$ 4,546,913,110	10	).0 %	\$ 4,716,118,822	100.0	% \$	5,181,354,272	100.0	_%	

Source: Board of Assessors.

# Largest Taxpayers

Following are the City's largest taxpayers, based on assessed valuations for fiscal 2011, all of whom are current in their tax payments:

Name	Nature of Business	 Fiscal 2011 Assessed Valuation	 2011 Tax Levy	% of Net Tax Levy
Marlborough Campus II LP Fidelity Investments HP/Digital Normandy Properties Verizon Tel. & Tel. Boston Scientific Mall at Solomon Pond	Office Campus Financial Services Computer Management Real Estate Trust Utility Medical R+D Retail	\$ 72,968,903 59,237,480 48,024,700 46,038,380 45,168,200 41,094,924 36,446,010	\$ 2,010,293 1,631,993 1,323,080 1,268,357 1,244,384 1,132,165 1,004,088	2.41 % 1.95 1.58 1.52 1.49 1.36 1.20
Raytheon Company Sepracor/Sunoivian National Grid Total	Electric Manufacturing Pharmaceuticals Utility	\$ 36,080,900 34,211,450 31,200,250 450,471,197	\$ 994,029 942,525 859,567 12,410,482	1.19 1.13 <u>1.03</u> <u>14.86</u> %

Source: Board of Assessors.

# Abatements and Overlay

The City is authorized to increase each tax levy by an amount approved by the State Commissioner of Revenue as an "overlay" to provide for tax abatements. If abatements are granted in excess of the applicable overlay, the excess is required to be added to the next tax levy.

Abatements are granted where exempt real or personal property has been assessed or where taxable real or personal property has been overvalued or disproportionately valued. The assessors may also abate uncollectible personal property taxes. They may abate real and personal property taxes on broad grounds (including inability to pay) with the approval of the State Commissioner of Revenue. But uncollected real property taxes are ordinarily not written off until they become municipal "tax titles" by purchase at the public sale or by taking, at which time the tax is written off in full by reserving the amount of the tax and charging surplus.

The following table sets forth the overlay reserve of the City for the last five fiscal years and abatements and exemptions granted through June 30, 2010.

		Overlay	Reserve	A	batements				
Fiscal Net Tax		Dollar As a % of		Gr	anted as of	Overlay			
Year	Levy(1)	Amount	Net Levy	June 30, 2010		Net Levy June 30, 2010		<u>Surplus(1)</u>	
2010	\$ 79,008,153	\$ 1,987,897	2.52 %	\$	612,605	\$	975,521		
2009	80,945,988	2,028,388	2.51		1,012,376		1,016,012		
2008	79,753,096	1,509,304	1.89		505,331		1,003,973		
2007	77,500,909	1,518,029	1.96		833,641		634,388		
2006	70,926,321	1,255,238	1.77		657,183		557,462		

Source: City Comptroller.

(1) Overlay excesses and deficits occurring in a fiscal year are offset in the subsequent year's tax levy.

# Tax Collections

In fiscal 1992, the City of Marlborough accepted a statute providing for quarterly tax payments. Under that statute, preliminary tax payments are due on August 1 and November 1, with payment of the actual tax bill (after credit is given for the preliminary payments) in installments on February 1 and May 1 if actual tax bills are mailed by December 31. Interest accrues on delinquent taxes at the rate of 14 percent per annum.

The following table presents the trend in the City's tax collections:

		Overlay			Collections June 30, 20	
Fiscal Year	 Gross Tax Levy	Reserve for Abatements		Net Fax Levy(1)	 Dollar Amount	% of Net Levy
2010	\$ 80,996,050	\$ 1,987,897	\$	79,008,153	\$ 79,606,512	100.0 %
2009	82,945,988	2,000,000		80,945,988	80,222,914	99.1
2008	79,753,096	1,509,304		78,243,792	77,623,597	99.2
2007	79,018,938	1,518,029		77,500,909	77,045,950	99.4
2006	72,181,559	1,255,238		70,926,321	70,683,220	99.7

Source: City Comptroller.

(1) Net of overlay reserve for abatements.

(2) Collections for the current fiscal year are comparable to previous fiscal years.

# **Tax Titles and Possessions**

Real property (land and buildings) is subject to a lien for the taxes assessed upon it, subject to any paramount federal lien and subject to bankruptcy and insolvency laws. (In addition, real property is subject to a lien for certain unpaid municipal charges or fees.) If the property has been transferred, an unenforced lien expires on the fourth December 31 after the end of the fiscal year to which the tax relates. If the property has not been transferred by the fourth December 31, an unenforced lien expires upon a later transfer of the property. Provision is made, however, for continuation of the lien where it could not be enforced because of a legal impediment.

The persons against whom real or personal property taxes are assessed are personally liable for the tax (subject to bankruptcy and insolvency laws). In the case of real property, this personal liability is effectively extinguished by sale or taking of the property as described below.

Massachusetts law permits a municipality either to sell by public sale (at which the municipality may become the purchaser) or to take real property for nonpayment of taxes. In either case the property owner can redeem the property by paying the unpaid taxes, with interest and other charges, but if the right of redemption is not exercised within six months (which may be extended an additional year in the case of certain installment payments), it can be foreclosed by petition to the Land Court. Upon foreclosure, a tax title purchased or taken by the municipality becomes a "tax possession" and may be held and disposed of in the same manner as other land held for municipal purpose.

Uncollectible real property taxes are ordinarily not written off until they become municipal tax titles (either by purchase at the public sale or by taking), at which time the tax is written off in full by reserving the amount of tax and charging surplus. The City of Marlborough generally takes real property into tax title for nonpayment of taxes within two years.

# **Taxes Outstanding**

The following table presents a five year history of aggregate overdue property taxes and tax titles outstanding:

As of June 30	Aggregate Overdue Property Taxes at FY End (1)	Tax Titles Outstanding	Total
2010	\$1,046,617	\$1,299,587	\$2,346,204
2009	100,209	1,068,851	1,169,060
2008	982,903	1,484,145	2,467,048
2007	988,663	1,828,135	2,816,798
2006	666,647	1,979,529	2,646,176

Source: City Collector.

(1) For five prior fiscal years. Excludes tax titles, tax possessions and abated taxes; includes taxes in litigation, if any.

# Sale of Tax Receivables

Legislation enacted in 1996 authorizes public sale by cities and towns of delinquent property tax receivables, either individually or in bulk. In the fall of 1997, the City advertised a bulk sale of approximately \$1,500,000 in tax receivables to be held on October 22, 1997. By the proposed sale date, the City had collected in excess of \$1,000,000 of the outstanding receivables and, because of the reduced size of the offering, the sale never took place. In July 1998, the City successfully sold \$1,800,000 of tax liens. Since the City continues to enjoy a high collection rate and a relatively small tax delinquency rate, it has no plans to sell outstanding tax receivables this year.

# Municipal Tax Amnesty

Pursuant to recent legislation, a municipality may establish a municipal tax amnesty program expiring not later than June 30, 2011. Under such program, the municipality may waive, during the amnesty period, certain penalties, fees, charges and accrued interest, provided the taxpayer pays the amount of the tax to which such penalties, fees, charges, and accrued interest relates.

# Taxation to Meet Deficits

As noted elsewhere (see "Abatements and Overlay" above) overlay deficits, i.e. tax abatements in excess of the overlay included in the tax levy to cover abatements, are required to be added to the next tax levy. It is generally understood that revenue deficits, i.e. those resulting from non-property tax revenues being less than anticipated, are also required to be added to the tax levy (at least to the extent not covered by surplus revenue).

Amounts lawfully expended since the prior tax levy and not included therein are also required to be included in the annual tax levy. The circumstances under which this can arise are limited since municipal departments are generally prohibited from incurring liabilities in excess of appropriations except for major disasters, mandated items, contracts in aid of housing and renewal projects and other long-term contracts. In addition, utilities must be paid at established rates and certain established salaries, e.g. civil service, must legally be paid for work actually performed, whether or not covered by appropriations.

Cities and towns are authorized to appropriate sums, and thus to levy taxes, to cover deficits arising from other causes, such as "free cash" deficits arising from a failure to collect taxes. This is not generally understood, however, and it has not been the practice to levy taxes to cover free cash deficits. Except to the extent that such deficits have been reduced or eliminated by subsequent collections of uncollected taxes (including sales of tax titles and tax possessions), lapsed appropriations, non-property tax revenues in excess of estimates, other miscellaneous items or funding loans authorized by special act, they remain in existence.

# **Tax Limitations**

Chapter 59, Section 21C of the General Laws, also known as Proposition 2<sup>1</sup>/<sub>2</sub>, imposes two separate limits on the annual tax levy of a city or town.

The primary limitation is that the tax levy cannot exceed 2½ percent of the full and fair cash value. If a city or town exceeds the primary limitation, it must reduce its tax levy by at least 15 percent annually until it is in compliance, provided that the reduction can be reduced in any year to not less than 7½ percent by majority vote of the voters, or to less than 7½ percent by two-thirds vote of the voters.

For cities and towns at or below the primary limit, a secondary limitation is that the tax levy cannot exceed the maximum levy limit for the preceding fiscal year as determined by the State Commissioner of Revenue by more than 2½ percent, subject to exceptions for property added to the tax rolls or property which has had an increase, other than as part of a general revaluation, in its assessed valuation over the prior year's valuation.

This "growth" limit on the tax levy may be exceeded in any year by a majority vote of the voters, but an increase in the secondary or growth limit under this procedure does not permit a tax levy in excess of the primary limitation, since the two limitations apply independently. In addition, if the voters vote to approve taxes in excess of the "growth" limit for the purpose of funding a stabilization fund, such increased amount may only be taken into account for purposes of calculating the maximum levy limit in each subsequent year if the board of selectmen of a town or the city council of a city votes by a two-thirds vote to appropriate such increased amount in such subsequent year to the stabilization fund.

The applicable tax limits may also be reduced in any year by a majority vote of the voters.

The State Commissioner of Revenue may adjust any tax limit "to counterbalance the effects of extraordinary, non-recurring events which occurred during the base year".

The statute further provides that the voters may exclude from the taxes subject to the tax limits and from the calculation of the maximum tax levy (a) the amount required to pay debt service on bonds and notes issued before November 4, 1980, if the exclusion is approved by a majority vote of the voters, and (b) the amount required to pay debt service on any specific subsequent issue for which similar approval is obtained. Even with voter approval, the holders of the obligations for which unlimited taxes may be assessed do not have a statutory priority or security interest in the portion of the tax levy attributable to such obligations. It should be noted that Massachusetts General Laws Chapter 44, Section 20 requires that the taxes excluded from the levy limit to pay debt service on any such bonds and notes be calculated based on the true interest cost of the issue. Accordingly, the Department of Revenue limits the amount of taxes which may be levied in each year to pay debt service on any such bonds and notes to the amount of such debt service, less a pro rata portion of any original issue premium received by the city or town that was not applied to pay costs of issuance.

Voters may also exclude from the Proposition 2½ limits the amount required to pay specified capital outlay expenditures or for the city or town's apportioned share for certain capital outlay expenditures by a regional governmental unit. In addition, the city council of a city, with the approval of the mayor if required, or the board of selectmen or the town council of a town may vote to exclude from the Proposition 2½ limits taxes raised in lieu of sewer or water charges to pay debt service on bonds or notes issued by the municipality (or by an independent authority, commission or district) for water or sewer purposes, provided that the municipality's sewer or water charges are reduced accordingly.

In addition, Proposition 2½ limits the annual increase in the total assessments on cities and towns by any county, district, authority, the Commonwealth or any other governmental entity (except regional school districts, the MWRA and certain districts for which special legislation provides otherwise) to the sum of (a) 2½ percent of the prior year's assessments and (b) "any increases in costs, charges or fees for services customarily provided locally or for services subscribed to at local option". Regional water districts, regional sewerage districts and regional veterans districts may exceed these limitations under statutory procedures requiring a two-thirds vote of the district's governing body and either approval of the local appropriating authorities (by two-thirds vote in districts with more than two members or by majority vote in two-member districts) or approval of the registered voters in a local election (in the case of two-member districts). Under Proposition 2½ any State law to take effect on or after January 1, 1981 imposing a direct service or cost obligation on a city or town will become effective only if accepted or voluntarily funded by the city or town or if State funding is provided. Similarly, State rules or regulations imposing additional costs on a city or town or laws granting or increasing local tax exemptions are to take effect only if adequate State appropriations are provided. These statutory provisions do not apply to costs resulting from judicial decisions.

# **Unused Levy Capacity (1)**

	2011	2010	2009	2008	2007
Primary Levy Limit (2)	\$ 113,672,828	\$ 117,902,971	\$ 129,533,857	\$ 128,148,285	\$ 127,934,312
Prior Fiscal Year Levy Limit	98,943,862	94,575,164	89,384,611	84,655,918	78,548,734
2.5% Levy Growth	2,473,597	2,364,379	2,234,615	2,116,398	1,963,718
New Growth (3)	2,030,246	2,004,319	2,955,938	2,612,295	4,143,466
Overrides	-	-	-	-	-
Growth Levy Limit	103,447,705	98,943,862	94,575,164	89,384,611	84,655,918
Debt Exclusions	-	-	-	-	-
Capital Expenditure Exclusions	•	-	-	-	-
Other Adjustments	-	-	-	-	-
Tax Levy Limit	103,447,705	98,943,862	94,575,164	89,384,611	84,655,918
Tax Levy	83,511,678	80,996,050	81,935,337	79,753,096	79,018,938
Unused Levy Capacity (4)	19,936,027	17,947,812	12,639,827	9,631,515	5,636,980
Unused Primary Levy Capacity (5)	\$ 10,225,123	\$ 18,959,109	\$ 34,958,693	\$ 48,395,189	\$ 48,915,374

The following table sets forth the City's tax levy limits and unused levy capacity for the following fiscal years:

(1) Source: Massachusetts Department of Revenue.

(2) 2.5% of assessed valuation.

(3) Allowed increase for new valuations (or required reduction) - certified by the Department of Revenue.

(4) Tax Levy Limit less Tax Levy.

(5) Primary Levy Limit less Growth Levy Limit.

(6) Personal property growth, measurer and list program that identified missing taxable items from existing properties.

## **Initiative Petitions**

Various proposals have been made in recent years for legislative amendments to the Massachusetts Constitution to impose limits on state and local taxes. To be adopted, such amendments must be approved by two successive legislatures and then by the voters at a state election.

#### **Pledged Taxes**

Taxes on the increased value of certain property in designated development districts may be pledged for the payment of costs of economic development projects within such districts and may therefore be unavailable for other municipal purposes.

## **CITY FINANCES**

# The Budget and Appropriation Process

In a city, within 170 days after the annual organization of the city government (which is ordinarily in early January), the mayor or city manager is required to submit a budget of proposed expenditures for the fiscal year beginning on the next July 1. The city council may make appropriations for the recommended purposes and may reduce or reject any item. Without a recommendation of the mayor or manager, the council may not make any appropriation for a purpose not included in the proposed budget, except by a two-thirds vote in the case of a failure of the mayor or manager to recommend an appropriation for such a purpose within 7 days after a request from the council. The council may not increase any item without the recommendation of the mayor (except as provided by legislation, subject to local acceptance, under which the school budget or regional school district assessment can be increased upon recommendation of the school committee or the regional district school committee and by two-thirds vote of the council, provided that such increase does not cause the total annual budget to exceed the property tax limitations). If the council fails to act on any item of the proposed budget within 45 days, that item takes effect.

If the mayor or manager does not make a timely budget submission, provision is made for preparation of a budget by the council. Provision is also made for supplementary appropriations upon recommendation of the mayor or manager.

Water and sewer department expenditure are generally included in the budgets adopted by city councils and town meetings, but electric and gas department funds may be appropriated by the municipal light boards. Under certain legislation, any city or town which accepts the legislation may provide that the appropriation for the operating costs of any department may be offset, in whole or in part, by estimated receipts from fees charged for services provided by the department. It is assumed that this general provision does not alter the pre-existing power of an electric or gas department to appropriate its own receipts.

The school budget is limited to the total amount appropriated by the city council, but the school committee retains full power to allocate the funds appropriated.

City department heads are generally required to submit their budget requests to the mayor or city manager between November 1 and December 1. This does not apply to the school department, which must submit its requests in time for the mayor or manager to include them in his submission to the council.

State and county assessments, abatements in excess of overlays, principal and interest not otherwise provided for, and final judgments are included in the tax levy whether or not included in the budget. Revenues are not required to be set forth in the budget but estimated non-tax revenues are taken into account by the assessors in fixing the tax levy.

#### **Operating Budget Trends**

The following table sets forth the trend in the City's operating budgets for the following fiscal years:

	Appropriated Fiscal 2011		Appropriated Fiscal 2010		Appropriated Fiscal 2009	Appropriated Fiscal 2008	Appropriated Fiscal 2007		
General Government	<b>\$</b> 1	6,331,156	\$	16,469,414	\$ 16,587,620	\$ 16,766,289	\$	14,807,593	
Public Safety	1	3,737,227		13,503,059	13,655,211	12,375,940		12,473,098	
Education	6	4,538,592		63,342,040	64,333,478	62,762,669		60,212,950	
Public Works		5,186,721		4,981,641	5,291,994	4,846,954		4,608,772	
Human Services		666,394		626,133	641,185	650,768		592,764	
Culture & Recreation		1,086,762		1,057,366	1,080,822	1,048,044		1,028,625	
Debt Service		3,156,987		3,314,941	3,474,369	3,164,124		2,920,745	
Capital Projects		392,000		-	202,750	460,603		173,000	
Water & Sewer (Enterprise)	1	6,279,719		14,696,184	15,180,106	14,416,186		14,625,683	
Total	\$ 12	1,375,558	\$	117,990,778	\$ 120,447,535	\$ 116,491,577	\$	111,443,230	

Source: City Comptroller.

# **Education Reform**

State legislation known as the Education Reform Act of 1993, as amended, imposes certain minimum expenditure requirements on municipalities with respect to funding for education. The requirements are determined on the basis of formulas affected by various measures of wealth and income, enrollments, prior levels of local spending and state aid, and other factors. Since its passage, the City has complied with the Act and appropriations for education have exceeded the minimum required level.

## Revenues

**Property Taxes:** Property taxes are the major source of revenue of the City. The total amount levied is subject to certain limits prescribed by law (Proposition 2 ½); for a description of those limits, see "PROPERTY TAXATION - Tax Limitations," above. As indicated by the table below, through a combination of responsible debt issuance and conservative fiscal management, the City has stayed well within the prescribed limits:

Fiscal Year	Unused Levy Capacity
2011	\$19,936,027
2010	17,947,812
2009	12,639,027
2008	9,631,515
2007	5,636,980

Source: City Comptroller.

State Aid - In addition to grants for specified capital purposes (some of which are payable over the life of the bonds issued for the projects), the Commonwealth provides financial assistance to cities and towns for current purposes. Payments to cities and towns are derived primarily from a percentage of the State's personal income, sales and use, and corporate excise tax receipts, together with the net receipts from the State Lottery. A municipality's state aid entitlement is based on a number of different formulas, of which the "schools" and "lottery" formulas are the most important. Both of the major formulas tend to provide more state aid to poorer communities. None of the major local aid programs has a termination date under existing law and while a formula might indicate that a particular amount of state aid is owed, the amount of state aid actually paid is limited to the amount appropriated by the state legislature.

In 1993, the Massachusetts Supreme Judicial Court found that the State has an enforceable constitutional obligation to provide an adequate public education and that, at that time, the State was not fulfilling its obligation. Promptly thereafter, the state legislature adopted the Education Reform Act of 1993, referred to above, which, among other things, increased funding levels and changed allocation formulas for state school aid. In 1999, the litigation was reinstituted by a number of municipalities challenging the adequacy of the public education being provided by the State and seeking, among other things, additional state aid for their schools. Pursuant to a fact finding trial, the Superior Court issued a report to the Supreme Judicial Court which, among other things, concluded that the State is not satisfying its constitutional obligation with respect to certain municipal school systems and recommended that the Court order the State to provide funding necessary to pay for an adequate education in such municipalities. On February 15, 2005 the Supreme Judicial Court in effect held that the Commonwealth was meeting its constitutional obligation.

In the fall of 1986, both the State Legislature (by statute repealed as of July 1, 1999) and the voters (by initiative petition) placed limits on the growth of state tax revenues. Although somewhat different in detail, each measure essentially limited the annual growth in state tax revenues to an average rate of growth in wages and salaries in the Commonwealth over the three previous calendar years. If not amended, the remaining law could restrict the amount of state revenues available for state aid to local communities.

Following is a five-year history of state aid received by the City and the budgeted amount for the current fiscal year:

Fiscal Year	<u>Total (1)</u>
2011	\$19,581,394 (budgeted)
2010	17,478,846
2009	19,900,991 (3)
2008	18,837,877
2007	15,525,184
2006	14,759,181 (2)

Source: City Auditor.

<sup>(1)</sup> Exclusive of "offsets to outlay."

<sup>(2)</sup> Includes school construction funds of \$1,663,653.

<sup>(3)</sup> Does not include mid-year reduction (\$660,200).

**State School Building Assistance Program**: Under its school building assistance program, the Commonwealth of Massachusetts provides grants to cities, towns and regional school districts for school construction projects. Until July 26, 2004, the State Board of Education was responsible for approving grants for school projects and otherwise administering the program. Grant amounts ranged from 50% to 90% of approved project costs. Municipalities generally issued bonds to finance the entire project cost, and the Commonwealth disbursed the grants in equal annual installments over the term of the related bonds.

Pursuant to legislation which became effective on July 26, 2004, the state legislature created the Massachusetts School Building Authority (the "Authority") to finance and administer the school building assistance program. The Authority has assumed all powers and obligations of the Board of Education with respect to the program. In addition to certain other amounts, the legislation dedicates a portion of Commonwealth sales tax receipts to the Authority to finance the program.

Projects previously approved for grants by the State Board of Education are entitled to receive grant payments from the Authority based on the approved project cost and reimbursement rate applicable under the prior law. The Authority has paid and is expected to continue to pay the remaining amounts of the grants for such projects either in annual installments to reimburse debt service on bonds issued by the municipalities to finance such projects, or as lump sum payments to contribute to the defeasance of such bonds.

Projects on the priority waiting list as of July 1, 2004 are also entitled to receive grant payments from the Authority based on the eligible project costs and reimbursement rates applicable under the prior law. With limited exceptions, the Authority is required to fund the grants for such projects in the order in which they appear on the waiting list. Grants for any such projects that have been completed or substantially completed have been paid and are expected to continue to be paid by the Authority in lump sum payments, thereby eliminating the need for the Authority to reimburse interest expenses that would otherwise be incurred by the municipalities to permanently finance the Authority's share of such project costs. Interest on debt issued by municipalities prior to July 1, 2004 to finance such project costs, and interest on temporary debt until receipt of the grant, is included in the approved costs of such projects. Grants for any such projects that have not yet commenced or that are underway have been and are expected to continue to be paid by the Authority as project costs are incurred by the municipality pursuant to a project funding agreement between the Authority and the municipality, eliminating the need for the municipality to borrow even on a temporary basis to finance the Authority's share of the project costs in most cases.

The range of reimbursement rates for new project grant applications submitted to the Authority on or after July 1, 2007 has been reduced to between 40% and 80% of approved project costs. The Authority promulgated new regulations with respect to the application and approval process for projects submitted after July 1, 2007. The Authority expects to pay grants for such projects as project costs are incurred pursuant to project funding agreements between the Authority and the municipalities. None of the interest expense incurred on debt issued by municipalities to finance their portion of the costs of new projects will be included in the approved project costs eligible for reimbursement.

*Motor Vehicle Excise Tax* - An excise is imposed on the registration of motor vehicles (subject to exemptions) at a uniform rate of \$25 per \$1,000 of valuation. The excise is collected by and for the benefit of the municipality in which the motor vehicle is customarily kept. Valuations are determined by a statutory formula based on manufacturer's list price and year of manufacture. Bills not paid when due bear interest at 12 percent per annum. Provision is also made, after notice to the owner, for suspension of the owner's operating license or registration by the registrar of motor vehicles. Following is a five-year history of motor vehicle excise tax receipts of the City:

<u>Fiscal Year</u>	Receipts (1)
2010	\$3,720,066
2009	3,662,486
2008	3,862,317
2007	4,238,663
2006	4,304,927

Source: City Auditor.

(1) Net after refunds. Includes receipts for prior years.

**Room Occupancy Tax** - In 1985, the State Legislature made available a room occupancy excise tax as an additional source of revenue for municipalities. Under this tax, local governments may tax the provision of hotel, motel, lodging house and bed and breakfast rooms at a rate not to exceed 4 percent of the cost of renting such rooms. The tax is paid by the operator of each establishment to the State Commissioner of Revenue, who in turn pays the tax back to the municipality in which the rooms are located. Following is a five-year history of collections by the City of the room occupancy tax:

Fiscal Year	Receipts
2010	\$997,979
2009	1,189,377
2008	1,240,665
2007	1,172,754
2006	1,017,611

Source: City Comptroller.

*Water and Sewer Revenues and Services* - The City's water distribution system serves 98 percent of the community, while the wastewater collection system serves 92 percent. Water and sewer operations are run on an enterprise basis. In fiscal 2009, water and sewer revenues totaled \$15,952,858 while expenditures totaled \$15,818,794. In fiscal 2010, water and sewer revenues totaled \$15,906,369 while expenditures totaled \$16,095,011.

#### Investment of City Funds

Investments of funds of cities and towns, except for trust funds, are generally restricted by Massachusetts General Laws Chapter 44, §55. That statute permits investments of available revenue funds and bond and note proceeds in term deposits and certificates of deposits of banks and trust companies, in obligations issued or unconditionally guaranteed by the federal government or an agency thereof with a maturity of not more than one year, in repurchase agreements with a maturity of not more than 90 days secured by federal or federal agency securities, in participation units in the Massachusetts Municipal Depository Trust ("MMDT"), or in shares in SEC-registered money market funds with the highest possible rating from at least one nationally recognized rating organization.

MMDT is an investment pool created by the Commonwealth. The State Treasurer is the sole trustee, and the funds are managed under contract by an investment firm under the supervision of the State Treasurer's office. According to the State Treasurer the Trust's investment policy is designed to maintain an average weighted maturity of 90 days or less and is limited to high-quality, readily marketable fixed income instruments, including U.S. Government obligations and highly-rated corporate securities with maturities of one year or less.

Trust funds, unless otherwise provided by the donor, may be invested in accordance with §54 of Chapter 44, which permits a broader range of investments than §55, including any bonds or notes that are legal investments for savings banks in the Commonwealth. The restrictions imposed by §54 and §55 do not apply to city and town retirement systems.

A breakdown of investments may be obtained from the City Treasurer.

#### Annual Audits

The City of Marlborough is audited annually by the firm of McCarthy, Hargrave & Co., Certified Public Accountants, Worcester, Massachusetts.

The attached report speaks only as of its date, and only to the matters expressly set forth therein. The auditors have not been engaged to review this report or to perform audit procedures regarding the post-audit period, nor have the auditors been requested to give their consent to the inclusion of their report in Appendix A. Except as stated in their report, the auditors have not engaged to verify the financial information set out in Appendix A and are not passing upon and do not assume responsibility for the sufficiency, accuracy or completeness of the financial information presented in that appendix.

#### **Financial Statements**

Set forth on the following pages are Governmental Funds for fiscal year June 30, 2010 (draft), June 30, 2009, June 30, 2008, and June 30, 2007, and Statements of Revenues, Expenditures and Changes in the Fund Balance for fiscal years 2005 through 2009. All statements were extracted from the City's annual audited financials, with the exception of fiscal 2010, which were extracted from draft financial statements, and are subject to revision and change.

#### CITY OF MARLBOROUGH, MASSACHUSETTS GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2010(1)

			Proprietary Fund Types	F	Fiduciary Fund Types		Health	Account Group	Co	mbined Totals				
		pecial Revenue Capital Projects		Water & Sewer		f		Insurance Trust		General Long-	Memorandum			
ASSETS	General Fund		Funds		Funds		Funds	Tru	st and Agency		Fund	Term Debt		Only
Cash and Temporary Investments	\$ 17,550,723	\$	580,043	\$	5,582,884	\$	1,837,949	\$	12,222,268	\$	9,488,076	s -	\$	47,261,943
Investments	•		-				•		1,684,574		•			1,684,574
Receivables:														
Property Taxes	1,352,902								•			-		1,352,902
Tax Liens and Foreclosures	1,315,697						-							1,315,697
Excise	687,907						•							687,907
Other	81,638		2,094,568				-							2,176,207
Allowance for Abatements & Exemptions	(3,636,723)		•								-	-		(3,636,723)
Water and Sewer Usage	•		-				2,415,328							2,415,328
Outside Details	•				-		-		139,904					139,904
Due from other Governments			7,002,502						35,244		-	-		7,037,746
Due from other Funds	415,808		975,214						616,189		-			2,007,211
Amounts to be provided for payment of:	-,		,											
Accrued Sick & Vacation Pay							-				-	4,895,060		4,895,060
CDA Mortgage	-		•				-				-	139,996		139,996
General Long-term Debt			-		•		-				-	35,115,000		35,115,000
Other Governmental Obligations					-							1,329,138		1,329,138
TOTAL ASSETS	\$ 17,767,953	\$	10,652,328	\$	5,582,884	\$	4,253,277	\$	14,698,179	\$	9,488,076	\$ 41,479,194	\$	103,921,890
LIABILITIES AND FUND BALANCES	-													
Liabilities:	<b>\$</b> 978,793	s	0.040.044	s	667 367	s	101 440	S	£1 465	\$		s -	s	4,065,686
Warrants/Accounts Payable		ð	2,346,941	à	567,357	¢	121,440	¢	51,155	¢	•	\$ ·	» Տ	, ,
Developer Guarantee & Other Deposits	2,250		91,100		307,040		•		357,096		•	-	ې د	757,486 3,924,815
Accrued Payroll & Amounts Withheld	3,503,459		421,356		•		•		-		•	1,329,138		3,924,815 1,331,120
Due to Other Governments	-		1,982		•		-		-		•	1,329,130	, J	• •
Deferred Revenue	-		9,097,071		•		2,415,328		•		-	-	\$	11,512,399
Property Taxes	(2,283,820)		•		•		•		•		-	•	\$	(2,283,820)
Tax Liens and Foreclosures	1,315,697		•		•		•		•		•	-	\$	1,315,697
Excise	687,907		•		•		-		•		•	120.006	\$	687,907 117,642
Other	(22,354)		470 004		•		•		762.002		•	139,996	Ş	2,007,211
Due to Other Funds	1,069,924		173,304		•		•		763,983		•	-	\$ \$	2,007,211 206,849
Claims Payable	206,849		•		•		•		•		-	4 905 060		4,895,060
Accrued Vacation Pay	•		•		•		•		•		1 100 060	4,895,060	\$ \$	4,895,060
Accrued IBNR	•		•		•		•		•		1,129,860	-	e e	
Bonds Payable	-		•		-		•		•		•	35,115,000	e S	35,115,000
Bond Anticipation Notes Payable TOTAL LIABILITIES	5,458,705		12,131,754		7,874,958 8,749,355		2,536,768		1,172,234		1,129,860	41,479,194		7,874,958
						·····								
FUND BALANCES	-													
Encumbrances	2,187,951		6,182,906		24,466,101		470,700		1,016,595		8,358,216	-		42,682,469
Endowments	_,,		-				-		1,477,426		-11			1,477,426
Unreserved:			-						.,,					.,
Designated for Subsequent Yr Expenditures	-				-		1,245,810							1,245,810
Designation for Appropriation Deficits	(1,022,245)				-		•							(1,022,245)
Undesignated	11,143,542		(7,662,332)		(27,632,572)		-		11,031,925					(13,119,437)
TOTAL FUND BALANCES	12,309,248		(1,479,427)		(3,166,471)	•	1,716,509		13,525,945		8,358,216	•		31,264,023
TOTAL LIABILITIES AND FUND BALANCES	\$ 17,767,953	\$	10,652,328	\$	5,582,884	\$	4,253,277	\$	14,698,179	\$	9,488,076	\$ 41,479,194	S	103,921,891
		<u> </u>		<u> </u>	-,,	-	.,,	-		÷	.,,		÷	

(1) Extracted from draft financial statements of the City, subject to revision and change.

# CITY OF MARLBOROUGH, MASSACHUSETTS GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2009(1)

100570		General	S	tabilization		Nonmajor overnmental Funds	G	Total overnmental Funds
ASSETS	-		•	0.004 500	•	44 004 000	•	00 404 000
Cash and Cash Equivalents	\$	18,207,817	\$	9,991,596	\$	11,284,609	\$	39,484,022
Investments		-		-		1,137,246		1,137,246
Receivables (Net of allowance for								
uncollectibles of \$825,000)		2,963,917		-		2,042,917		5,006,834
Due from Other Governments		13,866,167		-		7,352,515		21,218,682
Due from Other Funds		-		-		102,087		102,087
Other Assets		-		-		8,433		8,433
TOTAL ASSETS	\$	35,037,901	\$	9,991,596		21,927,807	\$	66,957,304
LIABILITIES AND FUND BALANCES								
Liabilities:	*							
Accounts Payable	\$	1,160,224	\$	-	\$	663,264	\$	1,823,488
Accrued Liabilities		3,445,111		-		308,455		3,753,566
Other Liabilities		751,508		-		-		751,508
Due to Other Funds		74,590		-		-		74,590
Deferred Revenue		15,675,824		-		7,039,301		22,715,125
Temporary Borrowings		-		-		7,874,958		7,874,958
TOTAL LIABILITIES		21,107,257				15,885,978		36,993,235
FUND BALANCES								
Reserved For:	-							
Expenditures and Continuing Appropriations		3,633,948		-		-		3,633,948
Stabilization		-		7,314,294				7,314,294
Loans		-		-		89,735		89,735
Nonexpendable Permanent Funds		-		-		1,012,272		1,012,272
Other Specific Purposes		-		2,677,302		5,218,508		7,895,810
Unreserved, Reported in:				-				
General Fund		10,296,696		-		-		10,296,696
Special Revenue Funds		-		-		963,569		963,569
Capital Project Funds		-		-		(2,052,240)		(2,052,240)
Expendable Permanent Funds		-		-		809,985		809,985
TOTAL FUND BALANCES		13,930,644		9,991,596		6,041,829		29,964,069
TOTAL LIABILITIES AND FUND BALANCES	\$	35,037,901	\$	9,991,596	\$	21,927,807	\$	66,957,304
							-	

# CITY OF MARLBOROUGH, MASSACHUSETTS GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2008(1)

		General	S	tabilization		Nonmajor overnmental Funds	G	Total overnmental Funds
ASSETS								
Cash and Cash Equivalents	\$	17,341,178	\$	8,916,230	\$	8,760,686	\$	35,018,094
Investments						1,754,530		1,754,530
Receivables (Net of allowance for								
uncollectibles of \$910,000)		2,837,652				2,122,723		4,960,375
Due from Other Governments		15,023,579				6,897,640		21,921,219
Due from Other Funds						75,815		75,815
Other Assets						16,844		16,844
TOTAL ASSETS	\$	35,202,409	\$	8,916,230	\$	19,628,238	\$	63,746,877
LIABILITIES AND FUND BALANCES								
Liabilities:								
Accounts Payable	\$	2,259,445	\$	-	\$	2,029,401	\$	4,288,846
Accrued Liabilities		2,801,923				268,950		3,070,873
Other Liabilities		729,206				17,885		747,091
Due to Other Funds		47,263				·		47,263
Deferred Revenue		16,823,681				6,582,973		23,406,654
Temporary Borrowings						-		-
TOTAL LIABILITIES		22,661,518		÷	•••••••••••••••	8,899,209		31,560,727
FUND BALANCES								
Reserved For:								
Expenditures and Continuing Appropriations		3,166,990						3,166,990
Stabilization				6,481,571				6,481,571
Loans						100,481		100,481
Nonexpendable Permanent Funds						982,310		982,310
Other Specific Purposes				2,434,659		5,466,403		7,901,062
Unreserved, Reported in:								
General Fund		9,373,901						9,373,901
Special Revenue Funds						1,191,867		1,191,867
Capital Project Funds						2,175,280		2,175,280
Expendable Permanent Funds						812,688		812,688
TOTAL FUND BALANCES		12,540,891		8,916,230		10,729,029		32,186,150
TOTAL LIABILITIES AND FUND BALANCES	\$	35,202,409	\$	8,916,230	\$	19,628,238	\$	63,746,877
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(1) Extracted from audited financials of the City.

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# CITY OF MARLBOROUGH, MASSACHUSETTS GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2007(1)

		General	S	tabilization		Nonmajor overnmental Funds	G	Total overnmental Funds
ASSETS	\$	44 777 497	\$	6 474 969	\$	13,633,430	\$	34,882,780
Cash and Cash Equivalents Investments	Φ	14,777,487	Φ	6,471,863	Φ	1,675,748	Ф	1,675,748
Receivables (Net of allowance for						1,070,740		1,070,740
uncollectibles of \$910,000)		3,100,598				2,327,418		5,428,016
Due from Other Governments		15,937,987				5,571,001		21,508,988
Due from Other Funds		136,554				0,071,001		136,554
Other Assets		1,112				17,150		18,262
TOTAL ASSETS	\$	33,953,738	\$	6,471,863	\$	23,224,747	\$	63,650,348
LIABILITIES AND FUND BALANCES								
Liabilities:								
Accounts Payable	\$	4,323,284	\$	-	\$	911,759	\$	5,235,043
Accrued Liabilities		2,720,329				227,070		2,947,399
Other Liabilities		726,786				1,982		728,768
Due to Other Funds						131,554		131,554
Deferred Revenue		18,170,787				6,645,268		24,816,055
Temporary Borrowings						7,623,400		7,623,400
TOTAL LIABILITIES		25,941,186				15,541,033		41,482,219
FUND BALANCES								
Reserved For:								
Expenditures and Continuing Appropriations		2,050,447						2,050,447
Stabilization				3,943,806				3,943,806
Loans						125,840		125,840
Nonexpendable Permanent Funds						940,737		940,737
Other Specific Purposes				2,528,057		5,399,795		7,927,852
Unreserved, Reported in:								
General Fund		5,962,105						5,962,105
Special Revenue Funds						1,144,608		1,144,608
Capital Project Funds						(567,529)		(567,529)
Expendable Permanent Funds				0.171.005		640,263		640,263
TOTAL FUND BALANCES		8,012,552		6,471,863		7,683,714		22,168,129
TOTAL LIABILITIES AND FUND BALANCES	<b></b>	33,953,738	\$	6,471,863	\$	23,224,747	\$	63,650,348

# CITY OF MARLBOROUGH, MASSACHUSETTS Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2009(1)

	General	Stabilization	Nonmajor Governmental Funds	Total Governmental Funds
Davisation				
Revenues:	¢ 04 000 740	¢	¢	¢ 01 000 740
Property Taxes Motor Vehicle Excise Taxes	\$ 81,326,742 4,359,285	\$-	\$ -	\$ 81,326,742 4,359,285
Hotel and Motel Taxes	1,140,217	-	-	1,140,217
Intergovernmental	27,091,982	-	11,724,623	38,816,605
Licenses, Permits, and Fines	1,202,732	-	11,724,025	1,202,732
Investment Income	522,585	- 54,230	- 106,004	682,819
Charges for Services	611,279	54,250	3,314,596	3,925,875
-	011,279	-	157,833	
Gifts and Bequests Miscellaneous		-		157,833
Miscellaneous	929,003		279,393	1,208,396
Total Revenues:	\$117,183,825	\$54,230	\$15,582,449	\$132,820,504
Expenditures:				
General Government	15,961,949	-	1,070,043	17,031,992
Public Safety	13,524,306	-	659,979	14,184,285
Public Works	6,919,092	-	3,188,405	10,107,497
Education	65,444,313	-	10,501,759	75,946,072
Community Development	0	-	4,276,867	4,276,867
Human Services	642,369	-	149,370	791,739
Culture and Recreation	840,056	-	317,382	1,157,438
Intergovernmental	2,438,471	-	-	2,438,471
Debt Service:				
Principal	4,244,879	-	4,453	4,249,332
Interest	1,601,178		8,983	1,610,161
Total Expenditures:	\$111,616,613	\$	\$20,177,241	\$131,793,854
Excess (Deficiency) of Revenue				
Over Expenditures:	5,567,212	54,230	(4,594,792)	1,026,650
Other Financing Sources (Uses):				
Transfers In	349,582	1,271,786	6,524	1,627,892
Transfers Out	(4,527,051)	(250,650)	(98,932)	(4,876,633)
Total Other Financing				
Sources (Uses)	(\$4,177,469)	\$1,021,136	(\$92,408)	(\$3,248,741)
Net Change in Fund Balances	1,389,743	1,075,366	(4,687,200)	(2,222,091)
Fund Equity Balances at Beginning of Year	12,540,891	8,916,230	10,729,029	32,186,150
Fund Equity Balances at End of Year	\$13,930,634	\$9,991,596	\$6,041,829	\$29,964,059

# CITY OF MARLBOROUGH, MASSACHUSETTS Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2008(1)

	General	Stabilization	Nonmajor Governmental Funds	Total Governmental Funds
Revenues: Property Taxes Motor Vehicle Excise Taxes	\$80,074,175 4,180,508 1,240,665	\$-	\$-	\$ 80,074,175 4,180,508 1,240,665
Hotel and Motel Taxes Intergovernmental Licenses, Permits, and Fines Investment Income	26,477,515 1,580,937 1,325,646	113,642	9,511,407 138,535	35,988,922 1,580,937 1,577,823
Charges for Services Gifts and Bequests Miscellaneous	611,892 533,972		3,056,784 252,058 1,198,520	3,668,676 252,058 1,732,492
Total Revenues:	\$116,025,310	\$113,642	\$14,157,304	\$130,296,256
Expenditures: General Government	16,142,456		1,559,921	17,702,377
Public Safety Public Works Education	13,434,847 7,004,363 64,972,331		447,970 3,966,955 8,687,370	13,882,817 10,971,318 73,659,701
Community Development Human Services Culture and Recreation	641,246 818,189		2,833,474 94,891 380,440	2,833,474 736,137 1,198,629
Intergovernmental Debt Service:	2,063,026			2,063,026
Principal Interest	4,070,308 1,904,235		4,080 9,468	4,074,388 1,913,703
Total Expenditures:	\$111,051,001	<u>\$                                    </u>	\$17,984,569	\$129,035,570
Excess (Deficiency) of Revenue Over Expenditures:	4,974,309	113,642	(3,827,265)	1,260,686
Other Financing Sources (Uses): Transfers In Transfers Out Long-Term Debt Proceeds	2,763,796 (3,209,766)	4,343,453 (2,012,728)	248 (751,068) 7,623,400	7,107,497 (5,973,562) 7,623,400
Total Other Financing Sources (Uses)	(\$445,970)	\$2,330,725	\$6,872,580	\$8,757,335
Net Change in Fund Balances	4,528,339	2,444,367	3,045,315	10,018,021
Fund Equity Balances at Beginning of Year	8,012,552	6,471,863	7,683,714	22,168,129
Fund Equity Balances at End of Year	\$12,540,891	\$8,916,230	\$10,729,029	\$32,186,150

# CITY OF MARLBOROUGH, MASSACHUSETTS Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2007(1)

	General	Stabilization	Nonmajor Governmental Funds	Total Governmental Funds
<b>Revenues:</b> Property Taxes Motor Vehicle Excise Taxes Hotel and Motel Taxes	\$ 78,668,378 4,496,284 1,172,754	\$-	\$-	\$ 78,668,378 4,496,284 1,172,754
Intergovernmental Licenses, Permits, and Fines Investment Income Charges for Services Gifts and Bequests	23,902,552 1,535,200 399,333 730,514	165,365	9,024,820 112,195 3,191,865 148,804	32,927,372 1,535,200 676,893 3,922,379 148,804
Miscellaneous Total Revenues:	<u>646,689</u> \$111,551,704	\$165,365	<u>377,219</u> \$12,854,903	1,023,908 \$124,571,972
Expenditures: General Government Public Safety Public Works Education Community Development	19,642,973 12,667,260 4,936,760 57,135,540		1,275,876 387,528 1,058,640 8,872,670 3,098,021	20,918,849 13,054,788 5,995,400 66,008,210 3,098,021
Human Services Culture and Recreation Intergovernmental Debt Service: Principal	598,652 761,618 1,683,044 4,207,684		0,030,021 116,344 314,582 972	714,996 1,076,200 1,683,044 4,208,656
Interest Total Expenditures:	<u>1,711,112</u> \$103,344,643	\$	<u>2,373</u> \$15,127,006	<u>1,713,485</u> \$118,471,649
Excess (Deficiency) of Revenue Over Expenditures:	8,207,061	165,365	(2,272,103)	6,100,323
Other Financing Sources (Uses): Transfers In Transfers Out Long-Term Debt Proceeds	105,892 (5,004,003)	2,250,000 (78,880)	(66,043) 154,000	2,355,892 (5,148,926) 154,000
Total Other Financing Sources (Uses)	(\$4,898,111)	\$2,171,120	\$87,957	(\$2,639,034)
Net Change in Fund Balances	3,308,950	2,336,485	(2,184,146)	3,461,289
Fund Equity Balances at Beginning of Year	4,703,601	4,135,378	9,867,860	18,706,839
Fund Equity Balances at End of Year	\$8,012,551	\$6,471,863	\$7,683,714	\$22,168,128

# CITY OF MARLBOROUGH, MASSACHUSETTS Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2006(1)

	General	Stabilization	Nonmajor Governmental Funds	Total Governmental Funds
<b>Revenues:</b> Property Taxes Motor Vehicle Excise Taxes Hotel and Motel Taxes	\$ 71,327,949 4,013,630 1,017,611	\$-	\$-	\$ 71,327,949 4,013,630 1,017,611
Intergovernmental Licenses, Permits, and Fines Investment Income Charges for Services Gifts and Bequests Miscellaneous	20,686,202 1,443,266 901,017 662,738 170,458	24,760 136,967	8,044,941 51,017 3,246,391 288,522 275 245	28,731,143 1,443,266 976,794 3,909,129 425,489 545,703
Total Revenues:	\$100,222,871	\$161,727	<u>375,245</u> \$12,006,116	\$112,390,714
Expenditures: General Government Public Safety Public Works Education Community Development Human Services Culture and Recreation Intergovernmental Debt Service: Principal Interest	19,547,679 12,447,384 5,400,510 53,958,487 612,137 811,550 1,250,429 4,233,608 1,813,770 \$100,075,554	<u> </u>	697,123 427,037 1,980,548 7,081,454 2,791,350 179,202 254,129 \$13,410,843	20,244,802 12,874,421 7,381,058 61,039,941 2,791,350 791,339 1,065,679 1,250,429 4,233,608 1,813,770 \$113,486,397
Excess (Deficiency) of Revenue Over Expenditures:	147,317	161,727	(1,404,727)	(1,095,683)
Other Financing Sources (Uses): Transfers In Transfers Out Bond Proceeds	1,559,968 (5,667,554)	4,822,994 (1,400,000)	6,102 (1,516,488) 5,493,500	6,389,064 (8,584,042) 5,493,500
Total Other Financing Sources (Uses)	(\$4,107,586)	\$3,422,994	\$3,983,114	\$3,298,522
Net change in Fund Balances	(3,960,269)	3,584,721	2,578,387	2,202,839
Fund Equity Balances at Beginning of Year	8,663,870	550,657	7,289,473	16,504,000
Fund Equity Balances at End of Year	\$4,703,601	\$4,135,378	\$9,867,860	\$18,706,839

# CITY OF MARLBOROUGH, MASSACHUSETTS Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2005(1)

	General	Stabilization	Nonmajor Governmental Funds	Total Governmental Funds
Revenues: Property Taxes Motor Vehicle Excise Taxes Hotel and Motel Taxes Intergovernmental Licenses, Permits, and Fines Investment Income Charges for Services Gifts and Bequests Miscellaneous	\$ 72,029,003 4,632,746 909,254 18,687,156 1,824,873 412,033 619,934 0 653,230	\$     2,668 <u> </u>	\$ 9,011,295 56,488 3,949,833 263,653 334,498	<pre>\$ 72,029,003 4,632,746 909,254 27,698,451 1,824,873 471,189 4,569,767 263,653 1,079,728</pre>
Total Revenues:	\$99,768,229	\$94,668	\$13,615,767	\$113,478,664
Expenditures: General Government Public Safety Public Works Education Community Development Human Services Culture and Recreation Intergovernmental Debt Service: Principal Interest	19,523,346 12,226,918 5,338,612 51,620,163 546,215 772,922 272,640 3,482,243 1,809,495 \$95,592,554	\$0	114,074 624,194 1,253,810 8,447,482 3,468,999 176,004 250,543 \$14,335,106	19,637,420 12,851,112 6,592,422 60,067,645 3,468,999 722,219 1,023,465 272,640 3,482,243 1,809,495 \$109,927,660
Excess (Deficiency) of Revenue Over Expenditures:	4,175,675	94,668	(719,339)	3,551,004
Other Financing Sources (Uses): Transfers In Transfers Out Bond Proceeds	81,071 (2,917,994)	343,767	156,000 (81,071) <u>6,789,500</u>	580,838 (2,999,065) 6,789,500
Total Other Financing Sources (Uses)	(\$2,836,923)	\$343,767	\$6,864,429	\$4,371,273
Net change in Fund Balances	1,338,752	438,435	6,145,090	7,922,277
Fund Equity Balances at Beginning of Year	7,325,118	112,222	1,144,383	8,581,723
Fund Equity Balances at End of Year	\$8,663,870	\$550,657	\$7,289,473	\$16,504,000

# **Undesignated General Fund Balances**

The following table sets forth the trend in undesignated general fund balances:

	Undesignated General Fund Balance					
Year	as of June 30, (1)					
2010 2009 2008 2007 2006	\$	11,143,542 10,296,696 9,373,901 5,962,105 3,897,257				

(1) Extracted from Audited financial statements, except for fiscal 2010, which is from draft financial statements.

# **Stabilization Fund**

The City maintains two stabilization funds that are accounted for in the Trust Funds, the regular stabilization fund and the open space stabilization fund. Funded by annual appropriations, the Stabilization Funds plus interest income may be appropriated at any City Council meeting for any project for which the City can appropriate funds. At June 30, 2009, the balance in the Regular Stabilization fund was \$9,071,446 and the balance in the Open Space Stabilization fund was \$786,135. At June 30, 2010, the balance in the Regular Stabilization Fund was \$10,082,924 and the balance in the Open Space Stabilization fund was \$819,280.

#### **INDEBTEDNESS**

# Authorization of General Obligation Bonds and Notes

Serial bonds and notes are authorized by a two-thirds vote of the City Council. Provision is made for a referendum on the borrowing authorization if there is a timely filing of a petition bearing the requisite number of signatures. Refunding bonds and notes are authorized by the City Council. Borrowings for some purposes require state administrative approval. When serial bonds or notes have been authorized, bond anticipation notes may be issued by the officers authorized to issue the serial bonds or notes. Revenue anticipation notes and temporary loans in anticipation of authorized federal and state aid generally may be made by the Treasurer with the approval of the Mayor.

# **Debt Limits**

<u>General Debt Limit.</u> The General Debt Limit of the City consists of a Normal Debt Limit and a Double Debt Limit. The Normal Debt Limit of the City is 5 percent of the valuation of taxable property as last equalized by the State Department of Revenue. The City can authorize debt up to this amount without State approval. It can authorize debt up to twice this amount (the Double Debt Limit) with the approval of the state Municipal Finance Oversight Board consisting of the Attorney General, the State Treasurer, the State Auditor, and the Director of Accounts.

There are many categories of general obligation debt which are exempt from and do not count against the General Debt Limit. Among others, these exempt categories include revenue anticipation notes and grant anticipation notes, emergency loans, loans exempted by special laws, certain school bonds, sewer bonds, solid waste disposal facility bonds and economic development bonds supported by tax increment financing; and, subject to special debt limits, bonds for water (limited to 10 percent of equalized valuation), housing, urban renewal and economic development (subject to various debt limits), and electric, gas, community antenna television systems and telecommunications systems (subject to a separate limit.) Revenue bonds are not subject to these debt limits. The General Debt Limit and the special debt limit for water bonds apply at the time the debt is authorized. The other special debt limits generally apply at the time the debt is incurred.

<u>Revenue Anticipation Notes.</u> The amount borrowed in each fiscal year by the issue of revenue anticipation notes is limited to the tax levy of the prior fiscal year, together with the net receipts in the prior fiscal year from the motor vehicle excise and certain payments made by the Commonwealth in lieu of taxes. The fiscal year ends on June 30. Notes may mature in the following fiscal year, and notes may be refunded into the following fiscal year, to the extent of the uncollected, unabated current tax levy and certain other items, including revenue deficits, overlay deficits, final judgments and lawful unappropriated expenditures, which are to be added to the next tax levy, but excluding deficits arising from a failure to collect taxes of earlier years. (See "Taxation to Meet Deficits" under "PROPERTY TAXATION" above.) In any event, the period from an original borrowing to its final maturity cannot exceed one year.

# **Types of Obligations**

General Obligations. Massachusetts cities and towns are authorized to issue general obligation indebtedness of these types:

<u>Serial Bonds and Notes.</u> These are generally required to be payable in annual principal amounts beginning no later than the end of the next fiscal year commencing after the date of issue and ending within the terms permitted by law. A level debt service schedule, or a schedule that provides for a more rapid amortization of principal than level debt service, is permitted. The principal amounts of certain economic development bonds supported by tax increment financing may be payable in equal, diminishing or increasing amounts beginning within 5 years after the date of issue. The maximum terms of serial bonds and notes vary from one year to 40 years, depending on the purpose of the issue. The maximum terms permitted are set forth in the statutes. In addition, for many projects, the maximum term may be determined in accordance with useful life guidelines promulgated by the State Department of Revenue ("DOR"). Serial bonds and notes may be issued for the purposes set forth in the statutes. In addition, serial bonds and notes may be issued for any other public work improvement or asset not specifically listed in the Statutes that has a useful life of at least 5 years. Bonds or notes may be made callable and redeemed prior to their maturity, and a redemption premium may be paid. Refunding bonds or notes may be issued subject to the maximum applicable term measured from the date of the original bonds or notes and must produce present value savings over the debt service of the refunded bonds. Generally, the first required annual payment of principal of the refunding bonds crannot be later than the first principal payment of any of the bonds or notes being refunded thereby, however, principal payments made before the first principal payment of any of the bonds or notes being refunded thereby may be in any amount.

Serial bonds may be issued as "qualified bonds" with the approval of the state Municipal Finance Oversight Board composed of the State Treasurer, the State Auditor, the Attorney General and the Director of Accounts, subject to such conditions and limitations (including restrictions on future indebtedness) as may be required by the Board. Qualified bonds may mature not less than 10 nor more than 30 years from their dates and are not subject to the amortization requirements described above. The State Treasurer is required to pay the debt service on qualified bonds and thereafter to withhold the amount of the debt service paid by the State from state aid or other state payments; administrative costs and any loss of interest income to the State are to be assessed upon the city or town.

<u>Tax Credit Bonds or Notes.</u> Subject to certain provisions and conditions, the officers authorized to issue bonds or notes may designate any duly authorized issue of bonds or notes as "tax credit bonds" to the extent such bonds and notes are otherwise permitted to be issued with federal tax credits or other similar subsidies for all or a portion of the borrowing costs. Tax credit bonds may be made payable without regard to the annual installments required by any other law, and a sinking fund may be established for the payment of such bonds. Any investment that is part of such a sinking fund may mature not later than the date fixed for payment or redemption of the applicable bonds.

<u>Bond Anticipation Notes.</u> These generally must mature within two years of their original dates of issuance but may be refunded from time to time for a period not to exceed five years from their original dates of issuance, provided that for each year that the notes are refunded beyond the second year they must be paid in part from revenue funds in an amount at least equal to the minimum annual payment that would have been required if the bonds had been issued at the end of the second year. For certain school projects, however, notes may be refunded from time to time for a period not to exceed seven years without having to pay any portion of the principal of the notes from revenue funds. The maximum term of bonds issued to refund bond anticipation notes is measured (except for certain school projects) from the date of the original issue of the notes.

<u>Revenue Anticipation Notes</u>. These are issued to meet current expenses in anticipation of taxes and other revenues. They must mature within one year but, if payable in less than one year, may be refunded from time to time up to one year from the original date of issue.

<u>Grant Anticipation Notes</u>. These are issued for temporary financing in anticipation of federal grants and state and county reimbursements. Generally, they must mature within two years but may be refunded from time to time as long as the municipality remains entitled to the grant or reimbursement.

<u>Revenue Bonds.</u> Cities and towns may issue revenue bonds for solid waste disposal facilities, for projects financed under the Commonwealth's Water Pollution Abatement or Drinking Water Revolving Loan Programs and for certain economic development projects supported by tax increment financing. In addition, cities and towns having electric departments may issue electric revenue bonds, and notes in anticipation of such bonds, subject to the approval of the State Department of Telecommunications and Energy.

#### Trend in Revenue Anticipation Note Borrowing

The City of Marlborough has not borrowed in anticipation of current revenues since 1986.

#### Direct Debt Summary (1) As of June 30, 2010

Long-Term Debt Outstanding (2)		
School (3)	\$ 7,913,675	
Sewer (4)	9,649,250	
MWPAT (5)	1,329,138	
Water (6)	3,569,900	
Equipment & Other (7)	10,817,175	
Total Long-Term Debt		\$ 33,279,138
Short-Term Debt		
Bond Anticipation Notes Outstanding (8)	7,874,958	
Total Short-Term Debt		7,874,958
Total Indebtedness:		\$ 41,154,096

(1) Principal amounts only. Excludes overlapping debt, lease and installment purchase obligations, and unfunded pension liability.

(2) Debt Limit based on City's equalized valuation of \$5,628,776,300 as of January 1, 2008; the City has a normal general debt limit of \$281,438,815 and a double general debt limit of \$562,877,630. Does not reflect subsidy from MWPAT.

(3) \$1,472,800 is outside the debt limit. Does not reflect reimbursement received from the Massachusetts School Building Authority for school building assistance. The unpaid balance of school construction grants payable over the life of outstanding school debt projected as of June 30, 2010 is \$15,803,503.

(4) \$6,414,950 is outside the debt limit.

(5) Outside the debt limit and \$1,064,800 is exempt from Proposition 2 1/2.

(6) Outside the debt limit.

(7) \$80,000 is outside the debt limit.

(8) Payable June 22, 2011.

# Key Debt Ratios

The following table sets forth the ratio of debt to assessed and equalized valuation and per capita debt ratios at the end of the last five fiscal years. The table considers the principal amount of general obligation bonds of the City of Marlborough only. The table does not deduct anticipated state grant payments applicable to the principal amount of outstanding bonds or debt that may be supported in whole or in part by non-tax revenues.

	As of June 30,						
	2010		2009		2008	 2007	 2006
Amount (1)	\$ 33,279,138	\$	48,327,674	\$	54,257,903	\$ 49,935,059	\$ 55,265,872
Per Capita (2)	918		1,333		1,497	1,312	1,452
Percent of Assessed Valuation (3)	0.71%		0.93%		1.06%	1.03%	1.20%
Percent of Equalized Valuation (4)	0.59%		0.86%		1.03%	0.95%	1.19%
Per Capita as a Percent of Personal							
Income (2) Per Capita	3.20%		4.64%		5.21%	4.57%	5.06%

(1) Excludes overlapping debt, lease and installment purchase obligations and unfunded pension liability.

(2) Source: U.S. Department of Commerce, Bureau of the Census - latest applicable actuals or estimates.

(3) Source: Board of Assessors - assessed valuation as of prior January 1.

(4) Source: Massachusetts Department of Revenue – equalized valuation in effect for that fiscal year (equalized valuation established for January 1 of each even-numbered year.)

# Annual Debt Service as of June 30, 2010 (1)

Fiscal	Outst	anding	Total	Less State School	Less MWPAT	Net	Cumulative Percent
Year	Principal	Interest	Debt Service	Construction Aid	Subsidy	Debt Service	Retired
2011	\$ 4,782,435	\$ 1,253,685	\$ 6,036,120	\$ (1,647,911)	\$ (76,964)	\$ 4,311,245	14.4%
2012	3,999,757	1,052,812	5,052,570	(1,647,911)	(70,830)	3,333,828	26.4%
2013	3,694,729	975,316	4,670,045	(1,647,911)	(71,332)	2,950,801	37.5%
2014	3,233,129	782,268	4,015,397	(1,647,911)	(67,278)	2,300,209	47.2%
2015	3,166,729	668,979	3,835,708	(1,647,911)	(65,329)	2,122,468	56.7%
2016	2,445,529	553,792	2,999,321	(1,647,911)	(61,771)	1,289,639	64.1%
2017	2,334,429	463,214	2,797,643	(1,647,911)	(58,464)	1,091,268	71.1%
2018	1,777,100	372,951	2,150,052	(1,647,911)	(53,640)	448,500	76.4%
2019	1,741,100	308,061	2,049,161	(1,647,911)	(49,385)	351,865	81.7%
2020	1,442,100	243,201	1,685,302	(486,152)	(9,073)	1,190,077	86.0%
2021	1,372,100	187,805	1,559,905	(486,152)	(9,630)	1,064,123	90.1%
2022	1,040,000	134,634	1,174,634	-	-	1,174,634	93.2%
2023	745,000	91,084	836,084	-	-	836,084	95.5%
2024	475,000	61,284	536,284	-	-	536,284	96.9%
2025	415,000	41,946	456,946	-	-	456,946	98.2%
2026	385,000	25,084	410,084	-	-	410,084	99.3%
2027	115,000	9,459	124,459	-	-	124,459	99.7%
2028	115,000	4,744	119,744	-	-	119,744	100.0%
Total	\$ 33,279,138	\$ 7,230,319	\$ 40,509,457	\$ (15,803,503)	\$ (593,697)	\$ 24,112,257	

(1) Includes annual payments of a school building assistance grant equal to 62 percent of eligible project costs applicable to both principal and interest, subject to annual appropriation by the state legislature.

# Authorized Unissued Debt and Prospective Financing

The City has \$43.4 authorized but unissued debt for various municipal purposes.

# **Overlapping Debt (1)**

The following are the principal entities whose indebtedness is chargeable to the City of Marlborough or payable from taxation of property within the City:

	Outsta	anding Bond			
		Debt	Aut	norized	Fiscal 2011
	<u>As</u>	<u>of 6/30/10</u>	Un	ssued	<u>Assessment</u>
Assabet Valley Regional-Vocational School District	\$	0	\$	0	\$3,874,494
	Ψ	0	Ψ	U U	ψ0,07 -, -0-

(1) Dollar assessment based upon total net operating expenses, inclusive of debt service where applicable.

#### **Contractual Obligations**

Municipal contracts are generally limited to currently available appropriations. A city or town generally has authority to enter into contracts for the exercise of any of its corporate powers for any period of time deemed to serve its best interests, but generally only when funds are available for the first fiscal year; obligations for succeeding fiscal years generally are expressly subject to availability and appropriation of funds. Municipalities have specific authority in relatively few cases to enter long-term contractual obligations that are not subject to annual appropriation, including contracts for refuse disposal and sewage treatment and disposal. Municipalities may also enter into long-term contracts in aid of housing and renewal projects. There may be implied authority to make other long-term contracts required to carry out authorized municipal functions, such as contracts to purchase water from private water companies.

Municipal contracts relating to solid waste disposal facilities may contain provisions requiring the delivery of minimum amounts of waste and payments based thereon and requiring payments in certain circumstances without regard to the operational status of the facilities.

Municipal electric departments have statutory power to enter into long-term contracts for joint ownership and operation of generating and transmission facilities and for the purchase or sale of capacity, including contracts requiring payments without regard to the operational status of the facilities.

Pursuant to the Home Rule Amendment to the Massachusetts Constitution, (see "CONSTITUTIONAL STATUS AND FORM OF GOVERNMENT" above), cities and towns may also be empowered to make other contracts and leases.

The City has the following significant contracts outstanding:

Vendor	Purpose	Fiscal 2010 Expenditure	Projected Fiscal 2011 <u>Expenditure</u>	Contract Expiration <u>Date</u>
North Reading Transport Allied Waste Industries, Inc.	School buses	\$1,371,328	\$1,400,000	6/30/12
(formerly Browning-Ferris Industries)	Trash collection	1,158,983	1,207,400	3/31/11
Woodard & Curran	Operation & maintenance of City's Water Filtration Plant	613,394	719,100	6/30/13
WeCare Environmental, Inc.	Solid waste disposal	2,588,057	2,970,000	9/30/18
Patriot Ambulance, Inc.	Ambulance service	(No cost to City)	(No cost to City)	6/30/11
Constellation Power	Generation of electricity	0	0´	3/01/16

Source: City Comptroller.

#### **RETIREMENT SYSTEMS**

The Massachusetts General Laws provide for the establishment of contributory retirement systems for state employees, for teachers and for county, city and town employees other than teachers. Teachers are assigned to a separate statewide teachers' system and not to the city and town systems. For all employees other than teachers, this law is subject to acceptance in each city and town. Substantially all employees of an accepting city or town are covered. If a town has a population of less than 10,000 when it accepts the statute, its non-teacher employees participate through the county system and its share of the county cost is proportionate to the aggregate annual rate of regular compensation of its covered employees, primarily persons who entered service prior to July 1, 1937 and their dependents. The Public Employee Retirement Administration Commission ("PERAC") provides oversight and guidance for and regulates all state and local retirement systems.

The obligations of a city or town, whether direct or through a county system, are contractual legal obligations and are required to be included in the annual tax levy. If a city or town, or the county system of which it is a member, has not established a retirement system funding schedule as described below, the city or town is required to provide for the payment of the portion of its current pension obligations which is not otherwise covered by employee contributions and investment income. "Excess earnings," or earnings on individual employees' retirement accounts in excess of a predetermined rate, are required to be set aside in a pension reserve fund for future, not current, pension liabilities. Cities and towns may voluntarily appropriate to their system's pension reserve fund in any given year up to five percent of the preceding year's tax levy. The aggregate amount in the fund may not exceed ten percent of the equalized valuation of the city or town.

If a city or town, or each member city and town of a county retirement system, has accepted the applicable law, it is required to annually appropriate an amount sufficient to pay not only its current pension obligations, but also a portion of its future pension liability. The portion of each such annual payment allocable to future pension obligations is required to be deposited in the pension reserve fund. The amount of the annual city or town appropriation for each such system is prescribed by a retirement system funding schedule which is periodically reviewed and approved by PERAC. Each system's retirement funding schedule is designed to reduce the unfunded actuarial pension liability of the system to zero by not later than June 30, 2030, with annual increases in the scheduled payment amounts of not more than 4.5 percent. The funding schedule must provide that payment in any year of the schedule is not less than 95 percent of the amount appropriated in the previous fiscal year. City, town and county systems which have an approved retirement funding schedule receive annual pension funding grants from the Commonwealth for the first 16 years of such funding schedule. Pursuant to recent legislation, a system (other than the state employees' retirement system and the teachers' retirement system) which conducts an actuarial valuation as of January 1, 2009, or later, may establish a revised schedule which reduces the unfunded actuarial liability to zero by not later than June 30, 2040, subject to certain conditions. If the schedule is so extended under such provisions and a later updated valuation allows for the development of a revised schedule with reduced payments, the revised schedule shall be adjusted to provide that the appropriation for each year shall not be less than that for such year under the prior schedule, thus providing for a shorter schedule rather than reduced payments.

City, town and county systems may choose to participate in the Pension Reserves Investment Trust Fund (the "PRIT Fund"), which receives additional state funds to offset future pension costs of participating state and local systems. If a local system participates in the PRIT Fund, it must transfer ownership and control of all assets of its system to the Pension Reserves Investment Management Board, which manages the investment and reinvestment of the PRIT Fund. Cities and towns with systems participating in the PRIT Fund continue to be obligated to fund their pension obligations in the manner described above. The additional state appropriations to offset future pension liabilities of state and local systems participating in the PRIT Fund are required to total at least 1.3 percent of state payroll. Such additional state appropriations are deposited in the PRIT Fund and shared by all participating systems in proportion to their interests in the assets of the PRIT Fund as of July 1 for each fiscal year.

Cost-of-living increases for each local retirement system may be granted and funded only by the local system, and only if it has established a funding schedule. Those statutory provisions are subject to acceptance by the local retirement board and approval by the local legislative body, which acceptance may not be revoked.

Recent legislation provides that upon local acceptance and subject to certain conditions and limitations, a municipality may establish and implement an early retirement incentive program. Any plan for such program must have been submitted to PERAC by September 27, 2010.

# Marlborough Contributory Retirement System

The Marlborough Contributory Retirement System is one of 106 retirement systems established by Chapter 32 of the Massachusetts General Laws. The system, which is administered by a three-member board, is a defined benefit plan that provides retirement, disability and survivor benefits to the majority of municipal employees. The system covers substantially all municipal employees except school teachers whose pensions are paid by the Commonwealth.

Members are required to contribute 5%, 7% or 8% of their salaries to the system, depending on their date of entry. The remainder of the funding is provided by the City. The Commissioner of Public Employee Retirement Administration establishes the City's pension appropriation annually. The City's pension appropriation is a legal obligation and must be included in the annual tax levy.

On October 22, 1990, the Marlborough City Council adopted Section 22D of Chapter 32. This provision, which was created by Chapter 697 of the Acts of 1987, allows retirement boards to establish a funding schedule to amortize the system's unfunded liability over a 40-year schedule and to provide normal cost funding. Under the terms of Marlborough's present funding schedule, the retirement system's unfunded liability will be eliminated by June 30, 2028. The adoption of a funding schedule under Section 22D makes the Marlborough Contributory Retirement System eligible for state pension grants for the first 15 years of the funding schedule. The grants would be funded from designated percentages of increases in state revenues.

As of January 1, 2009, the actuarial accrued liability of the City's retirement system was \$151,387,471 and the actuarial value of assets available for plan benefits was \$95,234,652, leaving an unfunded actuarial accrued liability of \$56,152,819. As of the date of the last valuation, the plan was 62.9 percent funded.

The City also maintains a non-contributory retirement system for a small number of individuals who were employed before the establishment of the contributory system. The cost of non-contributory pensions is met on a pay-as-you-go basis.

The annual appropriations of the City to the retirement system for the current and last five fiscal years as follows:

Fiscal Year	Contributory	Non-Contributory
2011	\$6,838,950	\$77,770 (budgeted)
2010	6,301,860	87,992
2009	6,166,624	129,851
2008	5,944,070	148,962
2007	5,804,604	149,692
2006	5,482,046	153,016

Source: City Auditor.

Under recent legislation, cost of living adjustments (COLA) for the City Retirement System would be granted and funded by the Retirement System. Those statutory provisions have been accepted by the Retirement Board with the approval of the City Council, which acceptance may not be revoked.

# **Other Post-Employment Benefits**

In addition to pension benefits, cities and towns may provide retired employees with health care and life insurance benefits. The portion of the cost of such benefits paid by cities and towns is generally provided on a pay-as-you-go basis. The pay-as-you-go cost to the City for such benefits in recent years has been as follows:

Fiscal	Benefit
Year	Costs
2010	\$ 2,604,709
2009	2,391,581
2009	1,877,279
2007	1,580,728
2006	1,463,637

The Governmental Accounting Standards Board ("GASB") recently promulgated its Statement Nos. 43 and 45, which will for the first time require public sector entities to report the future costs of these non-pension, post-employment benefits in their financial statements. These new accounting standards do not require pre-funding the payment of these costs as the liability for such costs accrues, but the basis applied by the standards for measurement of costs and liabilities for these benefits is conservative if they continue to be funded on a pay-as-you-go basis and will result in larger yearly cost and liability accruals than if the cost of such benefits were pre-funded in a trust fund in the same manner as traditional pension benefits. Cities and towns that choose to self-insure all or a portion of the cost of the health care benefits they provide to employees and retirees may establish a trust fund for the purpose of paying claims. In addition, cities and towns may establish a trust fund for the purpose of paying claims.

The preliminary results state that the City of Marlborough's OPEB liability is between \$52,312,770 and \$111,574,219 depending on the method used to fund the liability. Assuming no prefunding of the OPEB liability as of July 2008 would be \$111,574,219. Amortizing this liability over 30 years at an amortization growth rate of 4.5% per year would require an ARC of \$8,795,768 for fiscal year 2009 and would increase to \$34,459,358 in fiscal 2038. However if prefunding is assumed, the OPEB liability as of July 2008 would be \$52,312,770. Amortizing this liability over 30 years would require an ARC of \$4,450,997 for fiscal year 2009 and would increase to \$16,827,650 in fiscal 2038. The actuarial study had been sent to the Finance Committee of the City Council for review and funding recommendations. The City has appropriated \$1,000,000 into an OPEB Stabilization Fund and has a request before the City Council to start an OPEB Trust Fund. This request is expected to be acted upon during fiscal 2011.

# **COLLECTIVE BARGAINING**

City and town employees (other than managerial and confidential employees) are entitled to join unions and to bargain collectively on questions of wages, hours and other terms and conditions of employment. The City has approximately 1,000 full-time employees, including those in the School Department. Approximately 99 percent belong to unions or other collective bargaining groups as shown below:

Employee Category	Represented by	Number of Employees	Contract <u>Expires (1)</u>
Police Officers	IBPO Local #47	18	6/30/09
Patrolmen	Marlborough Police Patrol Officers Assoc.	47	6/30/09
Firemen	IAFF Local #1714 (AFL-CIO)	80	6/30/09
Public Works:			
Laborers	Marlborough Pub. Wks Equip. Oper. Assoc	c. 54	6/30/09
Foremen	SEIU (AFL-CIO) Local #285	13	6/30/09
Engineers	IUOE (AFL-CIO) Local #4	20	6/30/09
City Hall:			
Clerical	Marlborough Municipal		
	Employees Association	80	6/30/09
School Teachers	Marlborough Educators Association	418	8/31/12
	Local #255, an affiliate of MTA		
Teacher's Aides	SEIU, (AFL-CIO) Local #254	130	7/31/09
Administrators	Marlboro School Administrators Associatio	n 14	7/31/09
Clerical	SEIU (AFL-CIO) Local #254	31	6/30/09
Custodians	AFSCME (AFL-CIO) Local #1709	33	8/30/12
Cafeteria Workers	FSCTE #956	33	8/31/09
Library Media Assistants	SEIU, Local 888	7	8/31/09
Total:		989	

Source: City Comptroller.

(1) Expired contracts are currently in negotiations.

# LITIGATION

At present there is a number of pending legal proceedings in which the City of Marlborough is a defendant. In the opinion of Counsel for the City no litigation is pending or, to his knowledge, threatened, that is likely to result, either individually or in the aggregate, in final judgments against the City that would materially affect its financial position.

CITY OF MARLBOROUGH, MASSACHUSETTS /s/ Thomas J. Abel, Treasurer and Comptroller

March 25, 2011

# City of Marlborough

CITY OF CLASS CONSIGN



P 1: 19

# PLANNING BOARD

Barbara L. Fenby, Chair Colleen M. Hughes, Clerk Philip J. Hodge Edward F. Coveney Clyde L. Johnson Sean N. Fay

Carrie Lizotte, Board Secretary Phone: (508) 460-3769 Fax: (508) 460-3736 Email: CLizotte@marlborough-ma.gov

March 31, 2011

Arthur Vigeant City Council President City of Marlborough 140 Main Street Marlborough, MA 01752

RE: Proposed Zoning Ordinance Change Retirement Community

Dear Mr. Vigeant:

At its meeting on Monday, March 28, 2011, the Planning Board took the following actions:

• Parking Spaces: 650-21; amending subsection C(8) thereof, by amending the second sentence thereof, by adding "at least" after provide.

On a motion by Ms. Hughes, seconded by Mr. Fay it was duly voted:

To send the City Council a recommendation to **approve** the change in the Zoning Ordinance 650-21C(8), which will now read " Each unit shall be required to provide at least one parking space inside a garage and an additional space in front of a garage".

• Removing "Ancillary": 650-22: amending subsection 14 to strike out said subsection in its entirety; including sub-sections (a) through (f).

On a motion by Mr. Fay, seconded by Mr. Johnson it was duly voted:

To send the City Council a recommendation to *approve* the removal of subsection 650-22 (14) in its entirety.

• Living Area: 650-21; amend subsection C(3) thereof, by deleting the second sentence thereof, which now reads "At least 66% of the living area in each unit shall be located on the first floor"

On a motion by Mr. Fay, seconded by Ms. Hughes, it was duly voted, with Mr. Hodge and Mr. Johnson opposing:

To send the City Council a *negative* recommendation to the City Council.

The Board members stated that they were concerned that the proposed amendments would limit the ability of owners of the future units to age in place, would limit the ability of potential buyers with physical limitations to live in new units, and that eliminating square footage in finished basements from the square footage calculations would be a less drastic alternative to address one the stated objectives of the proposed amendment.

Sincerely,

6

Barbara L. Fenby Pal

Barbara L. Fenby Chairperson Marlborough Planning Board

CC: City Clerk Building Commissioner file





City of Marlborough, Massachusetts CITY CLERK DEPARTMENT

RECEIVED CITY CLEMIS OFFICE CITY OF

2011 APR - 7 A 13 30

Lisa M. Thomas City Clerk

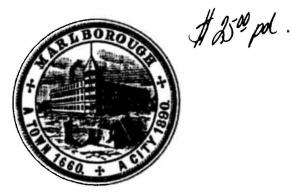
MARLBO	OROU	GH, MA	L
DATE:	4/6/	201	1

# To the City Council:

Owner Name: Best Buy Stores, LP
Residential Address: 7601 Penn Ave South, Richfield, MN 55423
Telephone Number: 612-291.4863
Business Name: Best Buy Stores, LP #820
Business Address: 769 DonaldLynch Blvd, Marlborough, MA 01752
Business Telephone Number: 508.486.9430
Owner Signature: Nawn Calada, Authorized Agent 630-857-2220 dawn.calzada@thomsonreuters.com
The above-signed <u>DAWN Calzada</u> respectfully requests that he/she be
granted a Junk Dealer's License license.

In City Council

Marlborough City Clerk's Office = 140 Main St. = Marlborough, Massachusetts 01752 Telephone (508) 460-3775 = Fax (508) 460-3723



City of Marlborough, Massachusetts CITY CLERK DEPARTMENT

RECEIVED CITY CLERK'S OFFICE CITY CF 10, 200 DOVDY

2011 APR - 5 P 1:24

Lisa M. Thomas City Clerk

MARLBOROUGH, MA DATE: 4/5/11

# To the City Council:

Owner Name:	SERGEN	YEGHIYAN.	
Residential Address	s:67	SPRING S.T. #2. WATERTOWN	MA 02472.
Telephone Number	:(50	08) .333-1335	-
Business Name:	C.T.C	Gold & Diamond Refinery	- -
Business Address:_	149	MAINST MARLBOROLOGH	<i>M</i> 14.
Business Telephone	e Number:	877-477-4712.	_
Owner Signature:	- P	there	
The above-signed	Ju	<u>RGEV VEChivan</u> respectfull of Wealer's ficense licen	y requests that he/she be se.

In City Council

DEPARTMENT OF Public Utilities

# This statement is filed in accordance with Chapter 164, Section 84A

CONDENSED FINANCIAL RETURN

FOR YEAR ENDED DECEMBER 31, 2010

NSTAR GAS COMPANY

CITY CLE

2011 187 -6 \$ 3:46

FULL NAME OF COMPANY

800 BOYLSTON STREET

LOCATION OF PRINCIPAL BUSINESS OFFICE

BOSTON, MA 02199

#### STATEMENT OF INCOME FOR THE YEAR

Item	Current Year	Increase or (Decrease) from Preceding Year
OPERATING INCOME	1	
Operating Revenues	427,745,135	(\$48,246,841)
Operating Expenses		
Operation Expense	330,829,383	(48,955,586)
Maintenance Expense	9,567,785	(20,492)
Depreciation Expense	21,873,416	1,226,154
Amortization of Utility Plant Amortization of Regulatoru Debits		(32,278)
Amortization of Investment Tax Credit	2,851,512	(1,549,448)
Taxes other than Income Taxes	(186,736)     14,095,763	(0)
Income Taxes		526,267
Provisions for Deferred Federal Income Taxes	(248,159)   12,067,589	(4,882,952)
Federal Income Taxes Deferred In Prior Years(Credit)	1 12,007,509	3,804,323
Total Operating Expenses	392,923,826	(49,884,012)
Net Operating Revenues	34,821,309	1,637,170
Income from Utility Plant Leased to Others	1	
Other Utility Operating Income	-	-
Total Utility Operating Income	34,821,309	1,637,170
		****
OTHER INCOME	1 1	
Income from Mdse. Jobbing & Contract Work Income from Nonutility Operations		-
Nonoperating Rental Income		(49,862)
Interest and Dividend Income	254,472	(3,372)
Miscellaneous Nonoperating Income	(46,553)   225,580	(136,244) 215,326
Total Other Income	560,385	25,848
Total Income	35,381,694	1,663,018
MISCELLANEOUS INCOME DEDUCTIONS		
Miscellaneous Amortization		_
Other Income Deductions	632,951	296,063
Total Income Deductions	632,951	296,063
Income Before Interest Charges	34,748,744	1,366,955
INTEREST CHARGES	·	
Interest on Long-Term Debt	11,892,875	5,156,875
Amortization of Debt Discount and Expense	97,660	63,180
Amortization of Premium on Debt-Credit	-	,.00
Interest on Debt to Associated Companies	300,409	(128,674)
Other Interest Expense	88,586	(1,108,613)
Interest Charged to Construction-Credit	(33,698)	27,447
Total Interest Charges	12,345,832	4,010,216
Net Income	\$22,402,911	(2,643,261)

	BALA	NCE SHEET	
Title of Account	Balance End of Year	Title of Account	Balance End of Year
UTILITY PLANT		PROPRIETARY CAPITAL	
Utility Plant	771,413,780	CAPITAL STOCK	71,425,000
OTHER PROPERTY		Preferred Stock Issued	
AND INVESTMENTS	1 0 4 0 0 5 0	Capital Stock Subscribed	-
Nonutility Property	4,243,352	Premium on Capital Stock	118,569,287
Other Investments	6,000	Total	189,994,287
Special Funds			
Total Other Property and Investments	4,249,352	SURPLUS	-
		Earned Surplus.	87,384,173
CURRENT AND ACCRUED ASSETS	0 440 074	Surplus Invested in Plant	-
Cash Special Deposits	2,110,974	   Total	87,384,173
Working Funds	-		
Temporary Cash Investments	54 250 <b>4</b> 20	Total Propriety Capital	277,378,461
Notes and Accounts Receivable	51,359,430 42,498,214	I LONG-TERM DEBT	********
Materials and Supplies	33,075,055	Bonds	210,000,000
Prepayments	-	Advances from Associated Companies	-
Interest and Dividends Receivable	(21,205)	Other Long-Term Debt	
Accrued Utility Revenues	43,645,657	Total Long-Term Debt	210,000,000
Misc. Current and Accrued Assets	-	CURRENT AND ACCRUED	****
Total Current and Accrued Assets	172,668,126	LIABILITIES	
-	****	Notes Payable	115,600,000
DEFERRED DEBITS   Unamortized Debt Discount and Expense	994,707	Accounts Payable	29,155,371 1,640,824
Extraordinary Property Losses	-	Customer Deposits	1,565,705
Preliminary Survey and Investigation	2,789		117,573
Charges	-	Interest Accrued    Dividends Declared	3,496,410
Temporary Facilities	-	Matured Long-Term Debt	-
Miscellaneous Deferred Debits	160,762,970	Matured Interest	-
Total Deferred Debits	161,760,466	Misc. Current and Accrued Liabilities	478,709 6,047,905
-			
CAPITAL STOCK DISCOUNT		Total Current and Accrued Liabilities	158,102,496
Discount on Capital Stock	-	Unamortized Premium on Debt	
Capital Stock Expense	-	Customer Advances for Construction	3,134,795
Total Capital Stock Discount and		Other Deferred Credits	76,407,874
Expense	-	Total Deferred Credits	79,542,66 <del>9</del>
- REACQUIRED SECURITIES		RESERVES	****
Reacquired Capital Stock	-	Reserves for Depreciation	266,584,743
Reacquired Bonds	-	Reserves for Amortization	14,577,491
Total Reacquired Securities		Reserves for Uncollectible Accounts	6,623,594 11,436,689
-		Reserve for Depreciation and Amortization	11,450,005
Total Assets and Other Debits	\$ 1,110,091,723	of Nonutility Property	(3,197)
-		Reserves for Deferred Income Taxes	85,848,778
		Total Reserves	385,068,097
		CONTRIBUTIONS IN AID OF CONSTRUCTION	
F		Total Liabilities and Other Credits	\$ 1,110,091,723
			Ψ 1,110,091,723

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STATEMEN	T OF EARNED SURPLUS	
Account	Amount for Year	Inc/(Dec) from Preceding Ye
Unappropriated Earned Surplus (at beginning of period)	151,981	,262 9,046
Balance Transferred from Income		.911 (2,643,
Miscellaneous Credits to Surplus Miscellaneous Debits to Surplus	•	-
Appropriations of Surplus		-
Net Additions to Earned Surplus		2,911 (2,643,
Dividends Declared-Preferred Stock Dividends Declared-Common Stock		-   ,000   71,000,
Unappropriated Earned Surplus (at end of period)		 l,173   (64,597,
ELECTRIC	OPERATING REVENUES	
Account	Operating Reve	nues
	Amount for Year	Inc/(Dec) from Preceding Yea
SALES OF ELECTRICITY	\$	
Residential Sales.		
Commercial and Industrial Sales		
Small (or Commercial)	•	
Large (or Industrial)	•	
Public Street and Highway Lighting		
Other Sales to Public Authorities		1
Sales to Railroad and Railways	•	
Interdepartmental Sales	•	
Miscellaneous Electric Sales		ļ
Total Sales to Ultimate Consumers		
Sales for Resale		1
Less: Provision for Rate Refunds		
Less: Provision for Rate Refunds Total Sales of Electricity	······	
Less: Provision for Rate Refunds Total Sales of Electricity OTHER OPERATING REVENUES	······	
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Less: Provision for Rate Refunds Total Sales of Electricity	ERATION AND MAINTENANCE EXPENS	 ES Ə   Total

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GAS OPE	ERATING REVENUE	S	
		Operating Revenues	
Account		Amount for Year	Increase or (Decrease) from Preceding Year
SALES OF GAS		\$	\$
Residential Sales		243,483,842	(58,425,301
Commercial and Industrial Sales			(00
Small (or Commercial)			(23,549,509
Large (or Industrial)			(2,096,747
Other Sales to Public Authorities Interdepartmental Sales	,	6,971,999	(2,342,089
Miscellaneous Gas Sales		24,470,847	22,621,554
Total Sales to Ultimate Consumers		372,221,303	(63,792,092
Sales for Resale			1,762,456
	ĺ		
Total Sales of Gas		385,748,351	(62,029,635
OTHER OPERATING REVENUES	1	*****	
Forfeited Discounts-Late Payment Charges		306,807	(93,724
Miscellaneous Service Revenues.			(6,984
Revenues from Transportation of Gas to Others		32,330,611	6,673,461
Sales of Products Extracted from Natural Gas			
Revenues from Natural Gas Processed by Others		•	
Rent from Gas Property			(30,840
Interdepartmental Rents Other Gas Revenues	•	•	7,240,881
Total Other Operating Revenues		41,996,784	13,782,795
Total Gas Operating Revenues	427,745,135	(48,246,841	
SUMMARY OF GAS OPERA		NANCE EXPENSES	
Functional Classification	Operation	Maintenance	Total
Steam Production	-	-	
Manufactured Gas Production	-	-	
Other Gas Supply Expenses	258,240,059	-	258,240,059
Total Draduation European	259 240 050 1		050 040 050
Total Production Expenses	258,240,059   878,310	87,006	258,240,059 965,315
Transmission and Distribution Expense	25,906,522	9,480,779	35,387,301
Customer Accounts Expense	17,105,302	-	17,105,302
Sales Expense	2,967,667	-	2,967,667
Administrative and General Expenses	25,731,522	-	25,731,522
Total Gas Operation and Maintenance Expenses	330,829,383	9,567,785	340,397,168

March 31, 2011, I hereby certify that the foregoing statements are full, just and true to the best of my knowledge and belief. This statement is signed under the penalties of perjury.

Wes Robert J. Weafer, Weaf

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City of Marlborough Commonwealth of Massachusetts

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**PLANNING BOARD** 

Barbara L. Fenby, Chair Colleen M. Hughes, Clerk Philip J. Hodge Edward F. Coveney Clyde L. Johnson Sean N. Fay

Carrie Lizotte, Board Secretary Phone: (508) 460-3769 Fax: (508) 460-3736 Email: CLizotte@marlborough-ma.gov

The Planning Board for the City of Marlborough met on Monday, March 14, 2011 in Memorial Hall, 3<sup>rd</sup> floor, City Hall, Marlborough, MA 01752. Members present: Barbara Fenby, Colleen Hughes, Clerk, Philip Hodge, Clyde Johnson and Sean Fay. Also present: City Engineer Thomas Cullen.

#### MINUTES

#### February 28, 2011

On a motion by Ms. Hughes, seconded by Mr. Johnson, it was duly voted:

To accept and file the meeting minutes.

# **CHAIRS BUSINESS**

#### **Communication from City Council**

The City Council sent communication that Attorney Bergeron on behalf of Melanson Development will be proposing an Open Space subdivision which includes land that is currently part of the City of Marlborough's sewer line.

On a motion by Mr. Fay, seconded by Mr. Johnson, it was duly voted:

To accept and file the correspondence.

# APPROVAL NOT REQUIRED PLAN

#### **PUBLIC HEARING**

#### Proposed Zoning Ordinance change to RC Districts 7:15PM

The Planning Board of the City of Marlborough held a public hearing on Monday, March 14, 2011, at 7:15p.m. in Memorial Hall, 3<sup>rd</sup> Floor, City Hall, 140 Main Street, Marlborough to the Proposed Amendments to the Zoning Ordinance pertinent to Sections 650-21 and 650-22, and further, on Application of the Proposed Zoning Ordinance to the three existing Special Permits for retirement communities in Marlborough, Members present: Chairperson Barbara L. Fenby, Clerk Colleen

March 14, 2011 7:00 PM Hughes, Philip Hodge, Clyde Johnson and Sean Fay. Also present: City Engineer Thomas Cullen.

Ms. Fenby opened the hearing at 7:16 and outlined the public hearing. Ms. Hughes read the first paragraph into the record and stated that there were copies of the whole advertisement were available for interested parties..

Notice is hereby given that the Planning Board of the City of Marlborough will hold a public hearing on Monday, March 14, 2011 at 7:15 PM in Memorial Hall, 3rd floor, City Hall, 140 Main St. Marlborough, Massachusetts on the Proposed Amendments to the Zoning Ordinance pertinent to Sections 650-21 and 650-22, and further, on Application of the Proposed Zoning Ordinance is to the three existing Special Permits for retirement communities in Marlborough, as follows:

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARLBOROUGH THAT THE CITY CODE OF THE CITY OF MARLBOROUGH, AS AMENDED, BE FURTHER AMENDED BY AMENDING CHAPTER 650-21, ENTITLED "RETIREMENT COMMUNITY RESIDENCE DISTRICTS," AND CHAPTER 650-22, ENTITLED "RETIREMENT COMMUNITY RESIDENCE DISTRICTS OVERLAY DISTRICTS," AS FOLLOWS:

- 1. Section 650-21, entitled "Retirement Community Residence Districts," is hereby amended:
  - a. by amending subsection C(3) thereof, by deleting the second sentence thereof, which heretofore read "At least 66% of the living area in each unit shall be located on the first floor."
  - b. by amending subsection C(8) thereof, by amending the second sentence thereof, by adding after the word "provide" the following words:-- at least.
- 2. Section 650-22, entitled "Retirement Community Overlay Districts," is hereby amended:
  - a. by amending subsection C thereof, entitled "Permitted uses":
    - i. by amending the introduction thereof, by striking out in the sixth line thereof the following words:-- "and such additional multifamily housing units segregated onto a separate portion of the site, referred to herein as an 'ancillary residential community,' as the City Council deems appropriate,".
    - ii. by amending subsection (3) thereof, by deleting the second sentence thereof, which heretofore read "At least 66% of the living area in each unit shall be located on the first floor."
    - iii. by amending subsection (8) thereof, by amending the second sentence thereof, by adding after the word "provide" the following words:-- at least.
    - iv. by amending subsection (14) thereof, by striking out said subsection in its entirety, including sub-subsections (a) through (f), which heretofore read:

"(14) The following site development provisions shall apply to any ancillary residential

community which is approved in conjunction with the granting of a special permit for the construction of a retirement community:

(a) Each building in an ancillary residential community shall face either upon an existing street or upon a public or private way constructed within said ancillary residential community and shall have a minimum front yard of no less than 10 feet from the edge of the paved way to the closest point of the structure. Each building, whether principal or accessory, shall be at least 50 feet from any other building by air line distance between the nearest points of the building.

(b) No dwelling unit shall contain less than 800 square feet of floor space exclusive of halls and stairs, and no room shall contain less than 120 square feet.

(c) No part of any building in any ancillary residential community shall be less than 30 feet from any lot line, less than 50 feet from any street, or less than 80 feet from the nearest structure in a retirement community.

(d) All site landscaping shall be designed so as to provide a clear sense of separation between the ancillary residential community and a retirement community. Landscape design preference shall be given to the maintenance of existing trees and ground cover. The development of large lawn areas shall be minimized.

(e) The City Council may, as a condition of any special permit which includes an ancillary residential community, require that the land area on which the ancillary residential community is located be permanently maintained as one undivided lot or, within a condominium, as one undivided condominium unit, or require such other legal mechanism as will, in the opinion of the City Council, assure that the said ancillary residential community will not be subdivided or its ownership further condominiumized, that said ancillary residential community will remain as rental housing, and that ownership of said ancillary residential community will remain consolidated.

(f) The total number of units in an ancillary residential facility shall not exceed 30% of the combined total of retirement community and ancillary apartment units."

- v. by amending subsection (15) thereof, by amending the introduction thereof, by striking out in the first line thereof the following words:-- "and which does not include any ancillary residential community".
- 3. The effective date of these amendments shall be the date on which they are voted upon by the city council.

# [END: Order No. 11-1002806-1]

That, as a result of the City Council's approval of Order No. 11-1002806<u>-1</u>, the following special permits previously approved by the City Council, in its capacity as special permit granting authority, shall each be modified in the following respects:

- Special Permit issued to Brigham Development Corp., 38 Brigham Street, Marlborough, MA for development and operation of land at 388 Boston Post Road East into a "Retirement Village" of condominiums, Order No. 97-7158B, adopted September 8, 1997. The second sentence in condition number 7 thereof, which sentence had read "At least 66% (sixty six percent) of the living area in each unit shall be located on the first floor," shall be stricken and shall have no legal effect as of the effective date of Order No. 11-1002806;
- 2) Special Permit issued to Brigham Development Corp. and Williams Village, LLC, 38 Brigham Street, Marlborough, MA to construct a retirement community, Order No. 99-7967B, adopted April 5, 1999. The second sentence in condition number 7 thereof, which sentence had read "At least 66% (sixty six percent) of the living area in each unit shall be located on the first floor," shall be stricken and shall have no legal effect as of the effective date of Order No. 11-1002806; and

Special Permit issued to Metro Park Corp., 929 Boston Post Road East, Marlborough, MA to construct a retirement community, Order No. 03-10022, adopted September 8, 2003, as amended by a Revised Special Permit issued to Toll MA Land Partnership, 250 Gibraltar Road, Horsham, PA to construct 69 townhouse residential retirement community units, Order No. 09-1002151C, approved June 22, 2009. The second sentence in condition number 7 thereof, which sentence had read "At least 66% (sixty-six percent) of the living area in each unit shall be located on the first floor," shall be stricken and shall have no legal effect as of the effective date of Order No. 11-1002806

A copy of Chapter 650 and the proposed amendment material are available for review in the Office of the City Clerk, City Hall, 140 Main Street, Marlborough, MA.

Per order of the City Council #10-1002512

Mr. Stephen Reid, the Zoning Officer, of the City of Marlborough presented the proposed changes to the Zoning Ordinance. He stated the following items are being considered:

- Living Area: 650-21; amend subsection C(3) thereof, by deleting the second sentence thereof, which now reads "At least 66% of the living area in each unit shall be located on the first floor"
- Parking Spaces: 650-21; amending subsection C(8) thereof, by amending the second sentence thereof, by adding "at least" after provide.

• Removing "Ancillary": 650-22: amending subsection 14 to strike out said subsection in its entirety; including sub-sections (a) through (f).

Mr. Reid explained the reasoning behind all three points. He stated each condo unit typically has one or two car garage and parking spaces outside of the units as well. The adding "at least" will clarify that extra parking space is allowable.

In regards to the second point he wanted to address, Mr. Reid stated that the ordinance does not define what 66% of living space is considered. When the original ordinance was drafted, the main focus was on the first floor living space, not taking into consideration that homeowners in these communities may finish the basements for their use. Several homeowners in these developments have applied and have been granted building permits to finish their existing basements, changing the ratio of living space.

Mr. Reid stated that "Ancillary Residential Community" has never been utilized and should be removed from the ordinance since it unlikely to apply to any future RC communities.

Mr. Fay asked Mr. Reid if he had concerns that the proposed changes would limit a resident's ability to age in place if more living space were allocated to the second floor. Mr. Fay also asked if the change in ratio could increase the density in a project. Mr. Reid stated that the population of the residents are active adults and they are looking to add media rooms, workout room or "man caves". The first floor of living does not change, one would still have the same amount of living space plus a master suite on the first floor.

Mr. Hodge stated the need to change the ordinance resulted from writing two specific design requirements into to the code originally. He also stated that this is a step in the right direction.

Ms. Hughes stated she was okay with the proposed amendment and that is makes sense to make the change.

Ms. Fenby stated she has the same concerns as Mr. Fay. She is concerned about the ability of aging adults and the units not being accessible for chair lifts if needed. Mr. Reid stated that the stairways one could be added and the developers are required to provide accessibility of requested.

This portion of the public hearing closed.

In Favor

Shawn Knuckles Toil Brothers Development Project Manager

Mr. Knuckles stated that he was in favor to the change in the ordinance. He stated that the majority of the buyers are still active working adults. The units they are proposing to build would still have the whole living area on the first floor, but gives the options for finished basements. He also stated that if required units are outfitted for ADA requirements. He stated by removing the criteria of 66%, these units would be more marketable.

Arthur Bergeron 54 Shea Drive

Attorney Bergeron drafted the original ordinance when another developer was developing the first RC Community. He stated that they did not foresee the options of finishing the basements and the need to have more living area then just the first floor. He went on to say that the driving force

behind this was the City Council at the time and there was limiting density was a concern when the ordinance was first drafted. He also stated that this idea makes a lot of sense.

In Opposition

No one spoke in opposition.

The Public hear was closed at 7:40 PM.

#### SUBDIVISION PROGRESS REPORTS

#### City Engineer Update

Mr. Cullen announced he had nothing formal; however his update included the following:

- Forest Trail: the acceptance plans are almost complete, still a few issues including the lock box;
- Cider Mill Estates & Berlin Farms: He has emailed NGRID regarding the light poles and when to expect them erected in the subdivisions;
- Shaungnessy Estates: The Bank has asked a developer who is researching what needs to be completed;
- Mauro Farm: He and Priscilla Ryder are working with the developers regarding the dirty water issue;
- Indian Hill: They have come into agreement about the pedestrian trail.

# Purcell Farms, LDS Historical Preservation

Attorney Sandra Austin stated that she and Attorney Gadbois are working on the Historical Preservation Restriction for the exiting house at 197 Stow Road. In the special permit it states that "The owner of the property, before the commencement of construction, shall place a Preservation Restriction in perpetuity on the property". However, to date, this has not been done.

Mr. Hodge asked if the Planning Board was the correct entity to be placing a preservation restriction on this property when the Historical Commission or the State Historical Commission would be better suited. Mrs. Austin stated that since there was no historical connection affiliated to the house itself, that the Planning Board could possibly designate the preservation.

On a motion by Mr. Fay, seconded by Ms. Hughes it was duly voted:

To ask the City Solicitor if the Planning Board is the right entity to place a preservation restriction on the house located at 197 Stow Road.

#### **PENDING SUBDIVISION PLANS: Updates and Discussion**

PRELIMINARY/ OPEN SPACE SUBDIVISION SUBMITTALS

**DEFINITIVE SUBDIVISION SUBMISSIONS** 

SCENIC ROADS

SIGNS

416 Boston Post Road East, Unit 5, Cyber Café

Attorney Arthur Bergeron is appealing the Building Commissioner's decision to not allow new signs to be placed at 416 Boston Post Road East, Unit 5, "Cyber Café". Attorney Bergeron explained his clients business consists of the sale of internet access services, which includes access to so-called "sweepstakes" games. Attorney Bergeron stated that there is no justification for Mr. Reid's denial since both the freestanding sign and the flatwall sign are both conforming.

When Mr. Reid received a sign permit request stating "Cyber Café and Sweepstakes", this alerted him of a use not defined in the zoning ordinance and may require a special permit by the City Council. He stated until the decision is made, he believes they are not entitled to a sign.

Councilor Delano stated he visited the site and came to the conclusion that he supports the decision of the Building Commissioner.

The Assistant City Solicitor, Cynthia Panagore-Griffin, stated that the sign ordinance allows the issuance of a sign only if that sign conforms to the provisions of the sign ordinance and all other applicable laws.

Mr. Fay asked Ms. Panagore-Griffin to clarify what standard the Board should use in making its decision. Ms. Panagore-Griffin stated that the Planning Board should consider whether the decision made by Commissioner Reid was an appropriate use of his discretion.

There was some discussion regarding the legality of the sweepstakes, however the issue was Mr. Reid's decision to deny the sign outweighed that discussion. There was a clarifying discussion that this is not a variance appeal, but an appeal of Mr. Reid's decision.

Mr. Fay stated that while he rarely disagrees with Attorney Bergeron, he is agreeing with Mr. Reid's decision not allowing a sign to be placed. Ms. Hughes stated there was enough evidence to support Mr. Reid. Mr. Hodge stated that the Board may not be the right entity; however he supports Mr. Reid decision. Mr. Johnson stated he agrees with Mr. Fay and Mr. Reid's decision. Ms. Fenby stated she backs his decision.

On a motion by Mr. Fay, seconded by Mr. Johnson, it was duly voted:

To deny the request of an appeal.

#### Devo's Dogs, 655 Farm Road

Mr. Chris Devoe and Mr. Ronald Devoe are the owners of Devo's Dogs; a food stand located at 655 Farm Road and were denied a sign permit from the Building Commissioner for the following reasons:

- Second freestanding sign on property is not allowed;
- No façade width provided to calculate allowed area
- Message board not permitted on signs less then 45 sq ft.

Mr. Reid stated the reasoning for the denial was because they did not have enough linear frontage to allow the second sign and no real façade length to determine if a sign was allowed. He also stated the site has more non permitted signs (a-frames) that are non-conforming.

Mr. Fay asked if the Planning Board was allowed to review the sign variance if the site itself does not conform to rules and regulations.

Mr. Chris Devoe stated that there has been plenty of support from the local community. There was some discussion on Mr. Devoe's part regarding just a temporary sign until road work on Farm Road is completed, however Mr. Cullen stated that may not be for some time.

Mr. Reid suggested that Mr. Devoe may want to go back to the drawing board with his landlord and rework the existing sign to incorporate all the small business located at the site.

On a motion by Ms. Hughes, seconded by Mr. Hodge, it was duly voted:

To deny the sign variance without prejudice.

# **INFORMAL DISCUSSION**

# 93 Framingham Road, Walker Estate Open Space

Attorney Bergeron, Bruce Saluk and Bryan Melanson came before the Board informally to discuss the possibility of an Open Space/Comprehensive Permit for the Walker Estate. This property shows one dwelling unit on 5.82 acres of open space. They are proposing to have 8 conforming lots with their frontage along Framingham Road. They will be seeking a comprehensive permit to turn the existing estate house into 7 condominium units.

Attorney Bergeron stated that the current owner has not paid all taxes owed, making this property in tax title with the City Collector's Office. He asked the Board if they can move ahead with the Open Space permitting since they are on a deadline to have a purchase and sale agreement by October. Ms. Fenby said they could make a condition of the findings that taxes would have to be paid prior to the signing of the special permit.

Ms. Hughes asked if this abuts the MCDC land since it is the backup drinking water supply for the State. Mr. Saluk stated that the water is still considered Class A water and will not be disturbed.

Copies were given to Mr. Cullen for an informal review. Mr. Bergeron stated that he will be formally submitting the project soon.

#### COMMUNICATIONS/CORRESPONDENCE

On a motion by Ms. Hughes, seconded by Mr. Johnson, it was duly voted:

To accept all of the items listed under communications and/or correspondence.

On a motion by Mr. Johnson, seconded by Ms. Hughes, it was duly voted:

To adjourn at 8:49 p.m.

A TRUE COPY

ATTEST:

Colleen Jo Thapen

Colleen Hughes, Clerk